



Summary of initiatives and policies launched by the Ministry of Industry over the past two years and future initiatives aimed at achieving the Sustainable Development Goals (SDGs) of 2030 Agenda



By

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Index

Introduction

- 1- A summary of the Ministry's Integrated vision (Lebanon Industry- 2025) for the Lebanese industrial sector**
- 2- Executive Strategic plan for the year 2020**
- 3- Operational plan (2016-2017) and Annual Assessment**
- 4- Summary of the Objective goals, Goals and Activities**
- 5 - Aspects of economic, social and environmental development / Sustainable Development Goals, which are incorporated directly in the strategic plan of the Ministry of Industry and the ministry's policies within the powers and the legal frameworks regulating the work and policies of the ministry.**
- 6- Indicators (quantity and quality) of the success used in the executive strategic plan to monitor development and results**
- 7-Annual Assessment**
- 8-Declaration of the Vision, Executive Strategic Plan and Operational plan.**
- 9 - Summary of the initiatives and actions carried out by the Ministry during the years 2016-2017**
- 10 - Annexes and references.**

Introduction

According to the resolutions of the United Nations Summit on Sustainable Development in June 2012 (Rio + 20), the convening of the United Nations General Assembly and the adoption of resolution A / RES / 70/1 of 25 sept 2015, on 2030 Agenda: 17 goals and its 169 sub-targets have provided a framework for the implementation of sustainable development goals in Lebanon.

According to the authorities of the Ministry of Industry, which is legally defined as the conductor, director, protector and regulator of the Lebanese industrial sector and the exclusive authority in all matters related to this sector. The Ministry has developed its integrated vision "Lebanon Industry 2025" for the industrial sector. This vision included strategic objectives, whereas the Ministry believes that these objectives have to be achieved by 2025, and seven operational objectives allocated with multiple tools for its implementation and each tool allocated with different activities. The vision was accompanied by an Executive strategic plan (2016-2020) and an operational plan for the year 2016-2017. The Ministry of Industry has started implementing its executive and strategic plan since 2016. In addition to, it has drafted its project for a comprehensive economic policy, "Lebanon Economy 2025 for Sustainable Development", which includes most of the items of the strategic plan (especially items falling under the authority of the Ministry of Industry).

1- A summary of the Ministry's Integrated vision (Lebanon Industry- 2025) for the Lebanese industrial sector

Mission: Conducting the Lebanese industrial sector and contributing to its empowerment, activation, protection and development.

Vision: Industry that contributes effectively and consistently to the achievement of sustainable development.

Strategic objectives

- Effective, dynamic, and developed Ministry of Industry capable of conducting and leading the industrial sector towards sustained prosperity.
- Establish new building for the Ministry of Industry headquarters and new locations for its regional departments, capable of accommodating the ministry's staff and the related institutions. Sufficient and modern buildings with future outlook, well-equipped to provide best services, ensuring staff and stakeholder's satisfaction.
- Establish reliable reference of the Ministry of Industry in the field of industrial statistics and information.
- Strive to lead the Lebanese society into becoming a highly productive and active industrial society.

- Achieve national economic development and raise living standards.
- Contribute in reducing trade deficit.
- Increase Job opportunities steadily.
- Strive to raise productive capacity of the national industry to be able to provide 50% to 70% of local consumption needs of various sectors.
- Increase the contribution of the industrial sector to gross domestic product (GDP) to 18%.
- Contribute in implementing the sustainable development goals for 2030 Agenda and especially (1, 3, 7, 9, 11, 12, 17)
- Preserve and protect the environment.
- Keep pace with developments, support researches and innovations.

Operational objectives

- Expansion of domestic market by increasing production and reducing imports.
- Increase industrial exports
- Increase the competitiveness capacity of the national industry, internally and externally with consistency and steadiness.
- Increase investment and financing in the industrial sector
- Encourage green industries
- Encourage new knowledge Industries
- Media for the industry

2 – Executive Strategic plan for the year 2020

The Ministry has accompanied the integrated the vision with an executive strategic plan for the year 2020. The strategic operational plan was developed by team of eight members from the Ministry of Industry in cooperation with the Office of the Minister of State for Administrative Reform and experts from the European Union. The strategic plan includes strategic analysis of the current situation of the ministry of Industry, based on several modern and scientific analytical methods, including SWOT, PESTLE and analyzing the role of the stakeholders involved in achieving the objectives set by the Ministry of Industry.

Field visits were conducted with some internal and external partners who were selected according to the criterion of their direct and positive impact on the ministry's work and by asking them specific questions aimed at introducing them to the Ministry of Industry's vision 2025 and to familiarize them with the activities of the working group. In addition to discuss the problems they face and the initiatives they intend to undertake in cooperation with the Ministry of Industry to contribute to the sustainable and continuous development of the industrial sector.

The most important components of the executive Strategic Plan 2016-2020

Introduction

- **Strategic analysis of the current situation (at the industrial sector and at the Ministry of Industry's level)**
- **Stakeholders Analysis (Analysis of the external environment - Quadratic analysis)**
- **Mission, Vision and Values**
- **Comparison between the current situation and the desired situation and gap analysis**
- **Objectives, Specific goals and Activities**
- **Performance Indicators KPIs**
- **Cost of the plan**

3. Operational plan (2016-2017) and Annual Assessment

Operational Plan

This ambitious and advanced operational plan (2016-2017) included 31 out of 35 activities that require partial or total implementation in the first year to achieve the results identified in the first year of the strategic plan.

We have prepared a list of activities according to the numbering methodology adopted in the strategic plan and have identified the stages in which each activity will pass to be completed.

We have distributed the tasks to the relevant units and departments at the ministry and to the external entities of relevant organizations, agencies and partners to carry out the activities.

We have also identified the indicators and results to be achieved before the end of the year in addition to the necessary resources and costs.

Finally, we identified the duration and time indicators (quarterly) to complete each stage of each activity.

- The implementation of the operational plan for the first year started from 1st of July 2016 until December 2017, with the exception of one and a half year.

Annual assessment

We have established a reporting schedule for the implementation of this annual operational plan. At the end of every year since the declaration of the integrated vision in June 2, 2015 , there will be an assessment for the results reached and will be compared with the results to be reached according to the strategic plan. When there is a difference between the results reached and the results envisaged under the Strategic Plan, the report will explain the reasons for this difference and will identify the actions to be taken to correct the course. It is a very important issue because it could lead to an adjustment in the operational plan for the coming year, especially in the four-year strategic plan after the evaluation process and the report at the end of the first year. Then the operational plan for the second year should be prepared on the basis of the strategic plan and on the basis of the first report and taking into account all the amendments that were placed on the activities of the strategic plan and the period of implementation that changed during the first year.

In this regard, the Ministry of Industry conducted the first assessment for the year 2016-2017 and the results came positive (see the contents of the report in p. 35).

4. Summary of the General Goals, Specified Goals and activities.

The General Goals	The specified objectives	The activity
<p>1- Expanding the local market by increasing the production by 30% (from 5.32 billion dollars according to the estimated numbers in 2014 to 7 billion dollars by the end of 2020)</p>	<p>1.1</p> <p>Supporting the small and medium-sized firms, and the craft associations, and generalizing it regionally</p>	<p>1.1.1</p> <p>Simplifying the licensing procedures of the small and medium-size firms and legalizing their situations and managing them with the collaboration of the partners (Ministry of environment-public health - agriculture-national defense-social affairs-craftsmen union – Association of Lebanese industrialists</p> <p>1.1.2</p> <p>Releasing and following up mutual projects with the international, the regional, the governmental, and the non-governmental organizations. Also with the European governments, the world bank, Banque du Liban and the financial enterprises, to increase the motives, with the objective of procuring the additional financing for the industrial sector. As well as offering the technical help (industrial regions, alternative energy, clean environment, researches and development, training, marketing, new and special products)</p> <p>1.1.3</p> <p>Institutionalizing the dialogue between the public and the private sectors to support the small and medium-size firms and the craftsmanship, especially the information technology, herbs and remote control panels, and circulating it consecutively in other sectors.</p>

		<p>1.1.4</p> <p>Following up on the approval process of the factory merger bill and addressing its benefits and guiding the investments towards expansion and complementarity to activate the act related to the real estate development and the reducing of the taxes (from 10 to 5% minimum) in order to reduce the burden on the industrialists</p>
	<p>1.2</p> <p>Organizing the ongoing industrial regions and assuring industrial regions in all the Lebanese regions</p>	<p>1.2.1</p> <p>Raising the level of the establishment of industrial cities and regions into an administration and reinforcing its role and achieving the infrastructure of the new suggested industrial regions(Baalbek-terbel-jylich) in collaboration with UNIDO</p> <p>1.2.2</p> <p>Setting up regular meetings with the concerned administrations and authorities (public administrations, unions and municipalities) to develop the infrastructures and the services that are supporting the associations and the industrial regions.</p> <p>1.2.3</p> <p>Encouraging the internal and the external investment in the industrial regions by the industries of the added-value, and working on assuring for the investment the most facilities possible, inclusively in the limits of the national benefit.</p>

	<p>1.3</p> <p>Protecting the national industry and supporting it to increase its production, its circulation and its competitiveness</p>	<p>1.3.1</p> <p>Motivating the industries positively in every way available to train their workers and to raise the level of their experiences.</p> <p>1.3.2</p> <p>Working inside out to support the qualified and promising industries with loans and endowments and training, as well as developing their equipment and production abilities.</p> <p>1.3.3</p> <p>Generalizing in all the available ways the two concepts of specialization and complementarity in the production internally and externally.</p> <p>1.3.4</p> <p>Intensifying the setting up of workshops and conferences and meetings, to elaborate binding recommendations. Their interest would be spreading awareness on fighting the drowning and the increasing of imports, simplifying the procedures and the rules of the source, committing mutually in the serious work, and managing the active competition against the European industries.</p>
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		<p>1.3.5</p> <p>Keeping up the fast work with the deputies as individuals and parliamentary committees to amend the legal texts related to</p> <p>-Port dues (including the parts of the industrial machines and the industrial primary commodities)</p> <p>- TVA</p> <p>-Customs administration dues</p> <p>1.3.6</p> <p>Applying the principle of reciprocity against any European procedure that is inappropriate</p> <p>1.3.7</p> <p>Working on increasing the customs dues, when it is possible, on some imported wares that are a competition to the internal wares because of the increasing of imports and the dumping and the support.</p> <p>1.3.8</p> <p>Impose licenses of importation and exportation when it is needed.</p> <p>1.3.9</p> <p>Intensifying the introduction of the national goods to the citizens, and its goodness, to increase its consumption and decreasing the importation</p>
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		<p>1.3.10</p> <p>Constantly working on using the mass-media associated to the Ministry (“Al-Hadath al sinai” magazine, the guide of industries, the guiding indices, the web page) and others (documentaries, television, papers) and the other media vehicles to influence and guide.</p>
<p>2- Increasing the exports by 25% (from 3 billion dollars in 2015 to 4 billion dollars in 2020)</p>	<p>2.1</p> <p>Activating the collaboration with the Lebanese delegations, the international organizations, the European governments and its embassies that are working in Lebanon to promote the new external markets, and participating in the international exhibitions.</p>	<p>2.1.1</p> <p>Bringing out the statistics and the industrial information and evaluating it to take it into consideration in politics and activities and orientations</p> <p>2.1.2</p> <p>Activating the direct and the indirect communication with the concerned authorities inside and out, to increase the trade exchange and to solve the problems</p> <p>2.1.3</p> <p>Promoting and advertising by covering all the activities to increase the industrial exports and encouraging the foreign consumption of national products.</p> <p>2.1.4</p> <p>Organizing exhibitions internally and externally and participating with a modernized, purposeful and specialized perspective</p> <p>2.1.5</p> <p>Establishing the communication mechanism with the Lebanese delegations located outside and coordinating with the Ministry of foreign affairs and</p>

		<p>immigrants, and with the European delegations that work in Lebanon, and the international organizations, to facilitate the trade and to introduce the Lebanese products and bringing closer the industrialists to the business men and the traders</p> <p>2.1.6</p> <p>Setting up a mechanism in collaboration with the Lebanese industrialists in the framework of the mutual protocol that was signed in 2002, to organize the participation in the international exhibitions.</p>
	<p>2.2</p> <p>Interpolating the national industrial products for the developed conditions and the specifications that are national and European</p>	<p>2.2.1</p> <p>Supporting “Liban Pack” and expanding the horizon of introducing it among the industrialists</p> <p>2.2.2</p> <p>Motivating the Lebanese foundation of standards and specifications to increase the releasing of the standards and applying them to increase the level of the national output feasibility</p> <p>2.2.3</p> <p>Signing the memorandums of agreement and the international accords related to the mutual acknowledgment of the national standards and the certificates of conformity</p>

		<p>2.2.4</p> <p>Organizing workshops with the partners (LIBNOR- IRI- QUALEB) + associations from the private sector to offer technical help to the factories so they get the certificates: (CE mark–ISO)</p>
	<p>2.3.</p> <p>Activating the legal texts that support the increasing of the exports</p>	<p>2.3.1</p> <p>Working on the bill of exempting the industrial exports from the income tax by 100%, after the law that declares the exempt of 50% of the tax had been set</p> <p>2.3.2</p> <p>Reducing the procedures of the exportation in direct collaboration with the customs administration and the concerned ministries (Economy and Trade, Health, Agriculture, Environment)</p> <p>2.3.3</p> <p>Working on passing the bill related to exempting from the tax the primary resources and the machines and the imported equipment for the industry</p>

<p>3-</p> <p>Encouraging and developing the new knowledge industry</p>	<p>3.1.</p> <p>Encouraging the innovation and the researches, and participating in it financially, operationally, humanly, and supporting the sectors that want to improve technologically</p>	<p>3.1.1.</p> <p>Asking from the owners of the factories to receive the universities and technical institutes students so they can do an internship related to their majors, in collaboration with the Ministry of Industry</p> <p>3.1.2</p> <p>Finding an active communication network and collaborating with the concerned authorities to motivate factors of creativity and development (Ministry of Higher Education, universities and technical institutes, the Association of Industrialists, Institute of Industrial Research, the National Scientific Research Council)</p> <p>3.1.3</p> <p>Seeking to pass the bill that aims at amending the article 5 bis of the income tax to exempt the charges of the research and the development from the income tax</p> <p>3.1.4</p> <p>Activating the work with the collaboration agreement that is signed from the Ministries of Industry and High Education and the Association of Lebanese Industrialists, to align the curriculums and educational programs with the industrial needs and to find alternatives and new ways of production by:</p> <ul style="list-style-type: none"> -Receiving the students from different levels in the factories to introduce to them the national industry -Breaking the wall of rejection and aggression between the Lebanese society and the national industry
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		-Relating the consumption of local products to patriotism
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	<p>3.2</p> <p>Encouraging the innovation abilities in coordination with the governmental and non-governmental authorities that are concerned, the universities, the associations, the unions and the research centers</p>	<p>3.2.1</p> <p>Setting up coordination meetings with the authorities that assure the financing and the managing and/or the technical help for the industrial incubators, to support the owners of the innovations in the fields that contribute in developing the industrial sector and the information technology (Ministry of Communications – BIAT –BERYTECH – SouthBic)</p> <p>3.2.2</p> <p>Ameliorating the articles of the projects agreements and the scientific collaboration. Exchanging the experiences in partnership with the universities and the scientific research centers, to apply the best research in the domains of specialization that the Ministry find convenient like nanotechnology, mechatronic, food industry, software’s programming, alternatives energies, industrializing the equipment and the industrial machines, cosmetics and perfumes, medical herbs, biochemistry and industrial chemistry and rational industries...</p> <p>3.2. 3</p> <p>Establishing and reinforcing the program of LIRA in the Ministry of Industry, the Association of Lebanese Industrialists, the national council of scientific research and the big universities, to help the industrial associations that are related to the innovation and the development of the new industries</p> <p>3.2.4</p> <p>Encouraging the scientific research in the industrial domains and generalizing it in collaboration with the universities and the concerned associations inside Lebanon and out</p>
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<p>4- Promote green industries</p>	<p>4.1 promote Use of renewable and alternative energy and encourage increasing energy efficiency and recycling.</p> <p>4.2 Urge industrial enterprises to obtain ISO 14000 certification environmental management and ISO 26000 on Social responsibility.</p>	<p>4.1.1 Disseminate the culture of energy efficiency and moving toward alternative energy (workshops- seminars- media.....) in collaboration with LCPC</p> <p>4.1.2 Working with financial institutions to obtain concessional loans for eco-friendly and green industries and to benefit from the international grants specialized in protecting the environment and renewable energy.</p> <p>4.2.1 Participating at the industrial scientific researches to deepen and disseminate the concept of green industries.</p> <p>4.2.2 Disseminate the concept of green industries gradually as one of the main conditions for the industrialists to get benefit from the ministry's services especially industrial permitting.</p>
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5 - Aspects of economic, social and environmental development / Sustainable Development Goals, which are incorporated directly in the strategic plan of the Ministry of Industry and the ministry's policies within the powers and the legal frameworks governing the work and policies of the Ministry.

The Ministry's Matrix (MOI policies) to implement the Sustainable Development Goals of Agenda 2030 including the Goals (1, 3,7, 9, 11, 12, 17).						
The indicators aiming at implementing the Sustainable Development Goals 1,3,7,9,11,12,17 from 2030 Agenda	Available mechanisms among the Ministry of Industry which listed within the items of the integrated vision “Lebanon industry 2025” and within the items of the Executive strategic plan of the Ministry 2016-2020			Single Ministerial act	Joint Ministerial act	Concerned official entities
	Strategy/action plan /decree/others	The address	Issuing date			
Encourage the creation of industrial facilities and the sustainability of the decent employments	642	Regulating the work of the industries by urging them to legalize their situation, organize their spread, unify and disseminate the public and private conditions that regulate their work.	2/6/ 1997	x		
		<ul style="list-style-type: none"> - Building new sustainable industrial zones - Solar power -Self-Sufficient (water-wastewater treatment – rain water....) -Green industry -Sustainable production 		x		

Encourage the creation of industrial facilities and the sustainability of the decent employments		<p>-preserving the environment (40-60% of the industrial zone are green spaces)</p> <p>-Creating sustainable job opportunities</p> <p>-Facilitating the administrative procedures among the other administrations.</p>				
	Decree nb: 5243	- Classifying the industrial enterprises.	5/4/2001	x		
	Decree nb: 7954	- The procedure and conditions regulating the permitting committee meetings and tasks.	29/5/2002	x		
	Decree nb: 8018	<p>- Identifying the conditions and procedures regulating the permitting of the industrial enterprises.</p> <p>-Urge industrial enterprises to obtain the certificate of environmental commitment.</p>				
	Decree nb: 9765	Controlling, procedures and sanctions related to industrial enterprises.	11/5/2003	x		
Legislations and policies to directly encourage transforming from informal to formal economy		<p>- Propose draft laws and decrees and issuing decisions aiming at unifying the legal provisions and ensuring better conditions for the operating of industrial enterprises.</p> <p>- Simplify the permitting procedures of these enterprises and legalizing their situation and directing them in collaboration with stakeholders (ministry of social affairs, Unions of Craftsmen ,ALI)</p>			x	Parliament-council of ministers-related ministries.
Updated and easy access to Database system about the labor market		<p>-Update the database about the permitted factories</p> <p>-The project of “the permanent statistical system survey” which providing statistical information on chosen sample from the industrial sector.</p>		x		

Organize and represent the business owners and labors to activate the social dialogue		-The projects of institutionalize the public private dialogue for SMEs development to increase export.		x		
Organize the trading and services activities through establishing the sectorial unions		-Effective role in forming the sectorial syndicates (supporting the present syndicates and the establishment of new ones: e.g. syndicate for pharmaceuticals manufacturing and support the union of Lebanese craftsmen.		x		
Protecting the human rights and labor law at all the production units in the informal /formal economy	Decree nb: 9765	-Conducting periodical inspections and controlling on the industrial enterprises to ensure the work safety and oblige the factories to provide insurance on the civil responsibility, work accidents, fire....	11/5/2003	x		
Professional Safety and health policies and facing the hazardous work environment	Decree nb: 9765	-Conducting periodical inspections and controlling on the industrial enterprises to ensure the work safety and oblige the factories to provide insurance on the civil responsibility, work accidents, fire....	11/5/2003	x		
Harmonizing the sectorial policies with the poverty eradication goals and achieve the sustainable economic development.		Incorporating the sustainable developments goals of 2030 Agenda in each of: -Ministry's Integrated Vision (Lebanon Industry 2025) -The executive Strategic Plan (2016-2020) to implement three operation objectives from the integrated vision -Operational plan (2016-2017)	2015 2016 2016	x		

<p>Promoting the rural development</p>	<p>Decreets nb :</p> <p>7781</p> <p>3361</p> <p>11991</p> <p>124</p> <p>127</p>	<ul style="list-style-type: none"> - Building new sustainable industrial zones - Solar power -Self-Sufficient (water-wastewater treatment -rain water) -Green industry -Sustainable production -preserving the environment (40-60% of the industrial zone are green spaces) -Creating sustainable job opportunities -Facilitating the administrative procedures among the other administrations - Implement development projects in cooperation with the European union and UNIDO <ul style="list-style-type: none"> - Classification Decreets for the industrial zones in the rural areas with some incentives 		<p style="text-align: center;">x</p>		
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<p>Develop the business and investment environment : encourage the creation of new sustainable job opportunities</p>	<p>Law nb : 248</p>	<ul style="list-style-type: none"> -New and Sustainable industrial zones -Promoting knowledge industry with added value -Promoting green industries -Encourage usage of the clean and renewable energy -Encourage scientific research and innovation -Exemption law of industrial exports from 50% of the tax. 		<p style="text-align: center;">x</p>		
<p>Develop the business and investment environment :facilitate access to official financing channels</p>		<ul style="list-style-type: none"> - Promoting concessional loans programs to increase investments in the industrial sector. 			<p style="text-align: center;">x</p>	<p>Bank du Liban- Kafalat</p>
<p>Develop the business and investment environment: facilitate the access of local products to international markets</p>		<ul style="list-style-type: none"> - Organize the industrial zones and build new and sustainable industrial zones in all the Lebanese areas and especially the rural regions. -Conduct trade agreements to facilitate the access of the local products to international markets. -Promote Norms and technical rules + supporting and developing the industrial research institute IRI. 		<p style="text-align: center;">x</p>		
<p>Facilitate the access to the economic, technological infrastructure and public facilities.</p>		<ul style="list-style-type: none"> - Organize the industrial zones and build new and sustainable industrial zones in all the Lebanese areas and especially the rural regions. 		<p style="text-align: center;">x</p>		

Facilitate the access to business services		- Facilitate the industrial permitting procedures and industrial certification, rules of origin certification, and providing assistance among other administrations to facilitate procedures.		x		
Facilitate the access to the public procurement and the participation in the public tenders		-Encourage national products preference in the public procurement by applying the preference principle in the public tenders with percentage of 10%.			x	
Mechanisms of international cooperation		-Communicating with the international organizations (European Union-world Bank- UNIDO...) and governmental organization through the Ministry of Foreign Affairs to support the Lebanese industrial sector.		x		

6. Indicators (quantity and quality) of the success used in the executive strategic plan to monitor development and results

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
1- Expanding the local market by increasing the production by 30% (from 5.32 billion dollars according to the estimated numbers in 2014 to 7 billion dollars by the end of 2020)	1.1 Supporting the small and medium-sized firms, and the craft associations, and generalizing it regionally	1.1.1 Simplifying the licensing procedures of the small and medium-size firms and regularizing their situations and managing them with the collaboration of the partners (Ministry of environment- public health - agriculture- national defense- social affairs- craftsmen union – Association of Lebanese industrialists	Decreasing the period or the number of the documents to get the licenses	The current period is near 3 months. The bills od amending the acts	-Consulting the industrialists and the craftsmen to take in their demands. -Approving the bill of the amendment of the two acts	Generalizing the content of the acts number 8018 and 5243	Establishing the mechanisms and working constantly on updating them and adjusting their path	Decreasing the number of the wanted documents and the period of getting the documents to one month and a half

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		<p>1.1.2 Releasing and following up mutual projects with the international, the regional, the governmental, and the non-governmental organizations. Also with the European governments, the world bank, Banque du Liban and the financial enterprises, to increase the motives, with the objective of procuring the additional financing for the industrial sector. As well as offering the technical help (industrial regions, alternative energy, clean environment, researches and development, training,</p>	<p>Increasing the number of the mutual projects that are executed with UNIDO and the European union and the world bank, and that aim at developing the industrial sector</p>	<p>Mutual projects with UNIDO (constructing industrial regions-industrial clusters) and the European union (institutionalizing the dialogue between the public and the private sector) and the different authorities that are donating</p>		<p>The projects that are mutual with the international and governmental organizations to develop the labor force in the small and medium-sized firms and to assure the technical help (new industrial machines) started</p>	<p>The labor force is developed and the new industrial machines are assured</p>	<p>The number of projects that are mutual and executed with UNIDO and the European union and the world bank and the European governments has increased</p>

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		marketing, new and special products)						
		1.1.3 Institutionalizing the dialogue between the public and the private sectors to support the small and medium-size firms and the craftsmanship, especially the information technology, herbs and remote control panels, and circulating it consecutively in other sectors.	Approving the ministerial draft	Releasing this project and setting up three preparatory meetings	Approving the draft decision The real execution of the bill has started	The meetings of the dialogue committee to support the three industrial sectors is done	The annual evaluation is executed	The target sectors are developed and contributed in the increasing of the industrial production
		1.1.4 Following up on the approval process of the factory merger bill and addressing its	Approving the bill of the integration of factories and decreasing the tax for 5%	Current tax 10%	-Meetings with the concerned authorities (Prime Ministry and the deputies and the Ministry	The law is generalized through the available mass media	The benefits of the integration have been released by setting up workshops with	The law of integration and the act that are both related to the amelioration of the real estate

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		benefits and guiding the investments towards expansion and complementarity to activate the act related to the real estate development and the reducing of the taxes (from 10 to 5% minimum) in order to reduce the burden on the industrialists.			of finance and the customs administration) to Execute the bill and achieving the needed letters		the industrialists	and to the decreasing of the tax ratio that is aimed at by 5%, have been released
	1.2 Organizing the ongoing industrial regions and assuring industrial regions in all the Lebanese regions	1.2.1 Raising the level of the establishment of industrial cities and regions into an administration and reinforcing its role and achieving the infrastructure of the new suggested industrial regions(Baalbek-terbel-jlylieh) in collaboration with UNIDO	The department of the industrial cities and regions turned into an association.	A department for industrial regions and cities is available.	The structural studies for the specialist and advisory office to achieve the infrastructures of the new industrial regions(Baalbek-Terbol-Jlylieh) in collaboration with UNIDO have been contracted out by an international adjudication with the help of UNIDO	The studies to create industrial regions proposed by UNIDO are executed, the construction of the industrial regions started, 30% of the regions has been created, and the enterprises started joining the industrial regions	The workshops with the industrialists and the concerned authorities to spread the benefits of the industrial cities and investing in it are made. The construction work of the suggested industrial regions are done and 70% of the suggested industrial regions have been	The project of the industrial is complete by 100% and the process of the enterprises joining the industrial regions is being accomplished

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		1.2.2. Setting up regular meetings with the concerned administrations and authorities (public administrations, unions and municipalities) to develop the infrastructures and the services that are supporting the associations and the industrial regions.	One annual meeting as a minimum	Not available	A working group is formed and an execution plan is set up	The plan is being executed in collaboration of the concerned administrations	constructed	The plan is executed
	1.3 Protecting the national industry and supporting it to increase its production, its circulation and its competitiveness	1.3.1 Motivating the industries positively in every way available to train their workers and to raise the level of their experiences.	Increasing the training courses for the workers	Limited courses	-Surveying the industrialists on their training needs to precise a complete list of their existing training courses, in collaboration with the Association of industrialists, and generalizing it on the industrialists	The training courses that are not available were assured by EU - UNIDO – IECD and the factories participated in it	The names of the factories that are members of the training courses classified their names on the honor list	Increasing the number of the training courses of the workers by 50%

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		1.3.2 Working inside out to support the qualified and promising industries with loans and endowments and training, as well as developing their equipment and production abilities.	Increasing the loans and the endowments and the training for the industrial sector to develop its equipment and its production abilities	A very limited amount of loans and endowments given to the industrial sector especially from Banque du Liban	-Studying the situation of the loans and the ways to increase it and solving the existing problems	Generalizing the available financial program in collaboration with the Association of Lebanese industrialists and the workshops to spread awareness to the industrialists on the available financial programs that are set up	Meetings with the concerned associations (BDL- EU – Kafalat UNIDO) to increase the assuring the simple loans and the endowments for the industrial sector are made	Increasing the loans and the endowments and the training for the industrial sector to develop its equipment and its production abilities
		1.3.3 Generalizing in all the available ways the two concepts of specialization and complementarity in the production internally and externally	Increasing the circulation of the concepts of specialization and complementarity between the industrialists Working on introducing these two concepts in the agreements memorandums and other countries	The two concepts of specialization and complementarity in the production are limited	Setting up purposeful workshops to generalize the two concepts of specialization and complementarity in the production -Communicating with different local and international authorities so they adopt these two concepts as a solution for the	Setting up meetings between the business men that are experts in the concepts of stabilization and complementarity, and representatives from the industrial sector, to share the experiences.	Establishing the concepts of specialization and complementarity in the trade exchange internally and externally	Spreading awareness on the two concepts of specialization and complementarity, evaluating the results and adjusting the path

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
					unjust competition			
		1.3.4 Intensifying the setting up of workshops and conferences and meetings, to elaborate binding recommendations. Their interest would be spreading awareness on fighting the drowning and the increasing of imports, simplifying the procedures and the rules of the source, committing mutually in the serious work, and managing the active competition against the European	Setting up annual workshops to spread awareness on fighting the dumping and the increasing the imports and simplifying its procedure and the rules of the source	No current workshops	-Communicating with the Ministry of finance and the international authorities to set up workshops to fight against the dumping and the increasing of imports and simplifying the procedures and the rules of the source	Communicating with the Ministry of finance and the international authorities to set up workshops to fight against the drowning and the increasing of imports and simplifying the procedures and the rules of the source	Keeping up the work by using the law of national production protection and working on approving the needed amendments to simplify the procedures and the deadlines that are present in the law in order to activate it.	A decreasing of the imports by 10% and an increasing in the local consumption of the national production from 8.3% to 13%

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		industries.						
		1.3.5 Keeping up the fast work with the deputies as individuals and parliamentary committees to amend the legal texts related to -Port dues (including the parts of the industrial machines and the industrial primary commodities) - TVA -Customs administration dues	Amending the legal texts (port dues- customs-TVA)	Had not been applied	Communicating with the concerned administrations (ministries council , and the Ministry of finance and the customs)	Circulating the benefits of these amendments by using the mass media (“Al Hadath” industrial magazine –the industrial index)	The amended texts are released	All the amendments and the acts of application are released)
		1.3.6 Applying the principle of reciprocity against any European procedure that is inappropriate	Applying the principal in the trade procedures	Had not been applied	- Communicating with the concerned administrations (Council of Ministries and	A mechanism for applying the principal is set up	Applying the principle of reciprocity with the countries that don’t execute the agreements texts	The principal of reciprocity is fully applied

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
					the Ministry of Finance and the Ministry of Economy and Trade and the custom administration)			
		1.3.7 Working on increasing the customs dues, when it is possible, on some imported wares that are a competition to the internal wares because of the increasing of imports and the dumping and the support.	Releasing the decisions of increasing the dues on the importation of some competitive wares from the products of the countries that didn't sign the trade agreements	The dues are very low	Communicating with the concerned administrations (Council of Ministries and the Ministry of Finance and the Ministry of Economy and Trade and the custom administration)	The execution of the gradual increasing of the dues started	Completing the increasing of the custom dues	The imports from the custom dues are high. The ratio of these dues is increased in the public balance and balancing the imports including the logical support of the local production
		1.3.8 Impose licenses of importation and exportation when it is needed.	Releasing the licenses according to the situation	Some of the licenses are available	Mutual work between the concerned administration to facilitate the procedures of giving the licenses and setting their conditions and regulations	The work with the concerned authorities is done in the Ministry to precise the wares that we must impose the licenses of importation on, and communicating	Keeping up the execution that is agreed on and precise ways to replace the licenses with other procedures	A complete protective system that is effective and scientific

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
						with the concerned authorities (Ministries council and the Ministry of Finance) and collaborating with the Ministry of Economy and Trade and the customs to coordinate the needed steps and imposing the procedures where they must be.		
		1.3.9 Intensifying the introduction of the national goods to the citizens, and its goodness, to increase its consumption and decreasing the imports	The ratio of the local consumption of the national wares is 20%	The current ratio is 8.3%		Improvement of the quality of the Lebanese product Its ratio increases to 10%	The Lebanese product became a competition for the European wares and the ratio increased to 15%	The ratio of the consumption arrived to 20% from the value of the local demand of the wares
		1.3.10 Constantly working on using the mass-media associated to the Ministry (“Al-Hadath al sinaii”	Keeping up the releasing of the mass media of the Ministry	The magazine is released every two months and the index every year and a website is	Keeping up the work on developing the magazine of “Al Hadath al Sinaii and the	The website of the Ministry is being updated constantly and contains the industrial	The commitment of the industrialists in writing articles in the magazine to support the	The improvement of the situation of the Lebanese industry by profiting from

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		magazine, the guide of industries, the guiding indices, the web page) and others (documentaries, television, papers) and the other media vehicles to influence and guide.		available Releasing guidelines that are specialized	industrial index and expanding the field of its distribution internally and externally	information that are enough	industrial sector, adopting the website and the publications of the Ministry as a reference for the industrial information and statistics and as an official spokesman of the Ministry	the mass media Expanding the horizon of the mass media of the Ministry
2- Increasing the exports by 25% (from 3 billion dollars in 2015 to 4 billion dollars in 2020)	2.1 Activating the collaboration with the Lebanese delegations, the international organizations, the European governments and their embassies that are working in Lebanon to promote the new external markets, and participating in the international exhibitions.	2.1.1. Bringing out the statistics and the industrial information and evaluating it to take it into consideration in politics and activities and orientations	Releasing on time all the industrial information and statistics in a periodic and constant way	the industrial information and statistics are released every month and every six month and every year	Adopting the information and analysis and setting up the studies of the statistics	The statistical information are assured in a periodic way by communicating with customs administration and the statistics centers and the Association of Industrialists, and they improved	The industrial information are more available, the studies and the researches are more professional and realistic	Releasing industrial information in a periodic and constant way and working on setting up future expectations to base on them
		2.1.2 Activating the direct and the indirect communication with the concerned	Increasing the exports to decrease the deficiency of the trade balance by 15% in 2020	The current deficiency is 15 billion dollars		The quality of the Lebanese product improved and the technical difficulties of the	Setting up international conferences to help the increasing of the industrial exports	A decreasing in the deficiency in the trade balance by 15% and increasing the industrial exports

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		authorities inside and out, to increase the trade exchange and to solve the problems				arrival of the Lebanese exports to the European markets are removed in collaboration with the Ministry of foreign affairs	and committing most of the industrialists in the national, the European and the international specifications	by 255
		2.1.3 Promoting and advertising by covering all the activities to increase the industrial exports and encouraging the foreign consumption of national products.	Increasing the media promotion on all the mass media and the Chambers of Commerce and Industry and Trade through the European delegations abroad	Limited promotion	Promoting the exports could be done by collaborating with the Lebanese delegations outside and the European delegations in Lebanon and the concerned officials in the private sector (the association of industrialists-association of the Chambers of Industry and Commerce – Industrial grouping – Unions – Mass media)	Distributing and publishing the promoting, statistical and media subjects through the visual and the audible media	Benefiting from the experience of the Lebanese who are abroad and especially the sectors that have a high added value	Investing the mass media and the relations and the agreements for the industrial promotion

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		<p>2.1.4 Organizing exhibitions internally and externally and participating with a modernized, purposeful and specialized perspective Setting up a mechanism in collaboration with the Lebanese industrialists in the framework of the mutual protocol that was signed in 2002, to organize the participation in the international exhibitions.</p>	Augmentation of the number of the industrialists who are participating in the exhibitions	A protocol of collaboration with the industrialists is available – a weak participation in the international exhibitions	The protocol of the collaboration has been activated and developed and the mechanism has been set up to support and implicate and choose the appropriate firms to let them participate in the exhibitions	More of the Lebanese sections in the international exhibitions and increasing the motives to let the industrialists participate through the Association of Industrialists and IDAL	Increasing the participation internal and the external exhibitions	Increasing the number of industrialists who are participating in the exhibitions by 25%
		<p>2.1.5 Establishing the communication mechanism with the Lebanese delegations located outside and coordinating with the Ministry of foreign affairs and immigrants, and with the European</p>	Increasing the industrial exports to 4 billion dollars and increasing the mechanism of the communication with the Lebanese delegations that are abroad	3 billion dollars	Communicating directly with the Ministry of foreign affairs and Immigrants and it's specialized units	Setting up meetings with the associated Lebanese industrialists abroad	Keeping up the recommendations of the meetings with the associated Lebanese industrialists to evaluate the results and activate the ways	4 billion dollars

General Goals	Specific objectives	The activities (projects and programs)	Performance indicators	Target values				
				Basic line	First year 1/7/2016-31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		delegations that work in Lebanon, and the international organizations, to facilitate the trade and to introduce the Lebanese products and bringing closer the industrialists to the business men and the traders						
	2.2 Interpolating the national industrial products for the developed conditions and the specifications that are national and European	2.2.1 Supporting “Liban Pack” and expanding the horizon of introducing it among the industrialists	Increasing the number of members by 50% and increasing the number of factories that met the international conditions and standards by collaborating with Liban Pack	68 members in Liban Pack the Lebanese packaging center Sending letters to the Ministry of finance to support the Lebanese packaging center and working on exempting it from the group tax	Setting up workshops with the Association of Industrialists to introduce Liban pack	Increasing the number of associations that benefit from the activities of Liban pack (training-specifications-consultations...)	Increasing the number of associations that benefit from the activities of Liban pack (training-specifications-consultations...)	Increasing the number of members by 50% and increasing the number of factories that met the international conditions and standards by collaborating with Liban Pack

General Goals First year 1/7/2016- 31/12/2017	Specific objectives Second year 2018	The activities (projects and programs) Third year 2019	Performance indicators Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		2.2.2 Motivating the Lebanese foundation of standards and specifications to increase the releasing of the standards and applying them to increase the level of the national output feasibility	An increasing in the specifications according to the international standards	Diminution in the specifications	Making recommendations to bring out new specifications and technical rules	Following up the making of recommendations to bring out new specifications and technical rules	Using the mass media (Al Hadath al sinaai – the industrial index) to generalize and circulate the specifications and the new technical rules and encouraging to committing to them.	Increasing the number of specifications and technical rules annually and committing to it
		2.2.3 Signing the memorandums of agreement and the international accords related to the mutual acknowledgment of the national standards and the certificates of	Increasing the signed memorandums and the agreements	The number of memorandums and agreements is limited	Expanding the horizon of contacting and communicating with the European delegations	Setting up recommendations for (IRI – LIBNOR) in collaboration with the Association of Industrialists to sign new agreements	Keeping up the Setting up of the recommendations for (IRI – LIBNOR) in collaboration with the Association of Industrialists to sign new	Increasing the number of signed memorandums and agreements

General Goals First year 1/7/2016- 31/12/2017	Specific objectives Second year 2018	The activities (projects and programs) Third year 2019	Performance indicators Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		conformity					agreements	
		2.2.4 Organizing the workshops with the partners (LIBNOR- IRI-QUALEB) + associations from the private sector to offer technical help to the factories so they get the certificates: (CE mark-ISO)	Increasing the numbers of enterprises that earned the certificates CE Mark- ISO	Limited number	Participating in workshops with the partners LIBNOR - (IRI QUALEB) + the associations from the private sector To offer technical help to the factories so they get the certificates: CE Mark- ISO	Increasing the communication with IRI, QUALEB and LIBNOR	Diverse training workshops to offer technical help	Increasing the numbers of enterprises that earned the certificates CE Mark-ISO
	2.3 Activating the legal texts that support the the increasing of the exports	2.3.1 Working on the bill of exempting the industrial exports from the income tax by 100%, after the law that declares the exempt of 50% of the tax had been set	Amending the industrial exports from the output tax by 100%	50%	- Setting up the justifications and the causes Lobbying-	Earning the agreement from the concerned authorities and setting up purpose studies and the approving plans	Approving the bill of amendment Setting up application mechanisms	The industrial exports and amended from the output tax by 100%

General Goals First year 1/7/2016- 31/12/2017	Specific objectives Second year 2018	The activities (projects and programs) Third year 2019	Performance indicators Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		2.3.2 Reducing the procedures of the exportation in direct collaboration with the customs administration and the concerned ministries (Economy and Trade, Health, Agriculture, Environment)	Simplifying the procedures of the exports and the imports of the industry	Long procedures	Meetings with the customs and the concerned ministries	Setting up mechanisms of collaboration and coordination and problem solving	Following up and evaluating and updating the procedures	Achieving the transactions quickly
		2.3.3 Working on passing the bill related to exempting from the tax the primary resources and the machines and the imported equipment for the industry	Approving the bill	Haven't been approved yet	Activating the communications and pressuring for them lobbying	Giving the project its legal path and communicating with the deputies to apply the bill when approved	The needed preparations with the concerned administration to apply the bill when approved	Approving the bill and following up its application

General Goals First year 1/7/2016-31/12/2017	Specific objectives Second year 2018	The activities and programs Third year 2019	Performance indicator Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
3. Encouraging and developing the new knowledge industry	3.1 Encouraging the innovation and the researches, and participating in it financially, operationally, humanly, and supporting the sectors that want to improve technologically	3.1.1 Asking from the owners of the factories to receive the universities and technical institutes students so they can do an internship related to their majors, in collaboration with the Ministry of Industry Coordinating with the universities and the factories to execute the recommendations of the conference of the universities that are goal-oriented towards the work.	Increasing the number of students who are trained and the doctorate students in the factories	The number of the students who are training is 10 annually	Creating a communication mechanism that connects the triangle represented by the Ministry of Industry and the Association of Industrialists and the factories from one side with the universities from another side.	Increasing the number of students who are profiting from the mechanism	Developing the work mechanism between the three poles	200 students annually

General Goals First year 1/7/2016-31/12/2017	Specific objectives Second year 2018	The activities and programs) Third year 2019	Performance indicator Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
		3.1.2 Finding an active communication network and collaborating with the concerned authorities to motivate factors of creativity and development (Ministry of High of Education, universities and technical institutes, the Association of Industrialists, Institute of Industrial Research, the National Scientific Research Council)	An effective collaboration network between the concerned authorities to increase the innovation and the development	A network is not available LIRA is available Starting the work with the national council of scientific research to find a specialized institution	The network of relations is activated from the public and the private sectors Activating the program of LIRA		Development tools and spreading awareness of the importance of R&D	Expanding the range of industries based on R&D
		3.1.3 Seeking to pass the bill that aims at amending the article 5 bis of the income tax to exempt the charges of the research and the development from the income tax	Approving a bill	Not approved	Meetings with the Ministry of Finance and the customs administration -Workshops with the Association of Lebanese Industrialists and with the concerned ministries on the importance	Lobbying And following up the legal path to approve the bill	Approving a bill	The bill is approved and following up the execution

General Goals First year 1/7/2016-31/12/2017	Specific objectives Second year 2018	The activities and programs) Third year 2019	Performance indicator Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
					of passing the bill			
		<p>3.1.4 Activating the work with the collaboration agreement that is signed from the Ministries of Industry and High Education and the Association of Lebanese Industrialists, to align the curriculums and educational programs with the industrial needs and to find alternatives and new ways of production by:</p> <ul style="list-style-type: none"> -Receiving the students from different levels in the factories to introduce to them the national industry -Breaking the wall of rejection and aggression between the Lebanese society and the national industry -Relating the consumption of local products to patriotism 	Increasing the chances of work that match with the market demands	<p>Diminution in the competencies and a high unemployment ratio 35% Agreement between the ministries of industry and education, and the association of industrialists</p> <p>setting up conferences in that frame</p>	<p>-The extension of the agreement between the two ministries and the association</p> <p>-And activating the communication between the institutes and the factories</p>	Workshops and seminars and industrial exhibitions in the industrial institutions and schools in the different Lebanese regions and assuring work for the graduates	Making the industrialists capable of teaching scientific subjects in the universities and the technical institutions that are specialized with the industry, the innovation, the technology, and profiting from the experiences of the teachers of the universities and in the specialized institutions to guide in the factories	Increasing the chances of work that match with the market demands and decreasing the unemployment ratio

General Goals First year 1/7/2016- 31/12/2017	Specific objectives Second year 2018	The activities and (projects and programs) Third year 2019	Performance indicators Fourth year 2020	Target values				
				Basic line	First year 1/7/2016- 31/12/2017	Second year 2018	Third year 2019	Fourth year 2020
	3.2 Encouraging the innovation abilities in coordination with the governmental and non-governmental authorities that are concerned, the universities, the associations, the unions and the research centers	3.2.1 Setting up coordination meetings with the authorities that assure the financing and the managing and/or the technical help for the industrial incubators, to support the owners of the innovations in the fields that contribute in developing the industrial sector and the information technology (Ministry of Communications – BIAT –BERYTECH – SouthBic)	Periodic meetings	No coordination meetings The project is executed in collaboration with UNIDO to develop some of the sectors of the small and craft industries	Coordination meetings with the authorities that assure the financing and the managing and/or the technical help for the industrial incubators and the industrial groupings and the specialized unions	Increasing the number of the created associations in the incubators and establishing the concepts of innovation and specialization	Expanding the area of the innovative and updated industries	Keeping up the support for the innovative industries in all the ways possible
		3.2.2 Ameliorating the articles of the projects agreements and the scientific collaboration. Exchanging the experiences in partnership with the universities and the scientific research centers, to apply the best research in the domains of	Increasing the number of the innovation patents	Small number A project of guaranties to support the new industries	Guiding the factories towards the added value industries and assuring to her the sympathy and the support	Motives for the competencies to execute new innovations that were made and assuring supporting authorities to help the innovators to apply their	Distributing prices and media support and guiding and supporting the innovation and the development	Increasing the number of the innovation patents Spreading the concepts of innovation and development

		specialization that the Ministry find convenient like nanotechnology, mechatronic, food industry, software's programming, alternatives energies, industrializing the equipment and the industrial machines, cosmetics and perfumes, medical herbs, biochemistry and industrial chemistry and rational industries...				new innovations Assured		
	3.2.3. Encouraging the scientific research in the industrial domains and generalizing it in collaboration with the universities and the concerned associations inside Lebanon and out.	Increasing the number of researches	Small financing		Assuring motives for the teachers of the universities to increase the researches in the industrial sector	A supervisory committee specialized in collaboration with the association of industrialists is set up	Increasing the financing of the researches	

4- Promote green industries	4.1 promote Use of renewable and alternative energy and encourage increasing energy efficiency and recycling.	4.1.1 Disseminate the culture of energy efficiency and moving toward alternative energy in collaboration with LCPC (workshops-seminars- media.....)	Increase the workshops	There are workshops	Increase the workshops	Increase the workshops	Increase the workshops	Increase the workshops
		4.1.2 Working with financial institutions to obtain concessional loans for eco-friendly and green industries and to benefit from the international grants specialized in protecting the environment and renewable energy.	Issue new loans	Some loans	Issue of loan 331	Issuing new loans annually	Issuing new loans annually	Issuing new loans annually
		4.2 Urge industrial enterprises to obtain ISO 14000 certification environmental management and ISO 26000 on Social responsibility.	Support LIRA program	Program of industrial research LIRA	activate Program of industrial research LIRA	activate Program of industrial research LIRA	activate Program of industrial research LIRA	activate Program of industrial research LIRA
	4.2.1 Participating at the industrial scientific researches to deepen and disseminate the concept of green industries.	Increase the number of industrial permits annually	5000 industrial permits	increase the number of industrial permits annually	increase the number of industrial permits annually	increase the number of industrial permits annually	increase the number of industrial permits annually	
	4.2.2 Disseminate the concept of green industries gradually as one of the main conditions for the industrialists to get benefit from the ministry's services especially industrial permitting.							

7- Annual assessment

Number of the activity(according to the strategic plan)	Name of the activity	The result that must be achieved by the end of this year	The result or the situation of the activity that had been actually reached for at the end of the year	The difference between what was planned for and what was achieved	Achieved Progress
1.1.1	Simplifying the licensing procedures of the small and medium-size firms and regularizing their situations and managing them with the collaboration of the partners (Ministry of social affairs-craftsmen union - Lebanese industrial association)	<p>-Consulting with the industrialists and the craftsmen to take in their demands into considerations.</p> <p>-Approving the bill of the amendment of the acts 8018 and 5243 to simplify the licensing procedures</p>	- Amendments achieved with continuous follow up follow up		yes
1.1.3	Institutionalizing the dialogue between the public and the private sectors to support the small and medium-size firms and the craftsmanship especially the information technology, herbs and remote control panels, and circulating it consecutively in other sectors.	<p>-Approving the draft decision</p> <p>-The real execution of the bill has started</p>	-Draft law achieved and waiting for ratification		yes

1.1.4	Following up on the approval process of the factory merger bill and addressing its benefits and guiding the investments towards expansion and complementarity to activate the act related to the real estate development and the reducing of the taxes (from 10 to 5% minimum) in order to reduce the burden on the industrialists	<p>-Meetings with the concerned authorities (Prime Ministry and the deputies and the Ministry of finance and the customs administration)</p> <p>- Executing the bill and achieving the needed letters.</p>	- Discussion at the parliamentary committee ended and waiting for ratification in the general assembly.		yes
1.2.1	Raising the level of the establishment of industrial cities and regions into an administration and reinforcing its role and achieving the infrastructure of the new suggested industrial regions(Baalbek-terbel-jlulieh) in collaboration with UNIDO	<p>-Finishing the structural studies for the specialist and advisory office to achieve the infrastructures of the new industrial regions(Baalbek- Terbel-Jlylieh) in collaboration with UNIDO</p> <p>-Contracting out by an international tender with the help of UNIDO</p>	- Draft law amendments of the establishment of the ministry of industry 97/642 achieved and sent to the Civil Service Board, then to council of ministers for ratification. The draft law includes main amendments to the infrastructure of the ministry and upgrading some of the units at the ministry to become departments, especially the industrial zones unit.		yes

Number of the activity(according to the strategic plan)	Name of the activity	The result that must be achieved by the end of this year	The result or the situation of the activity that had been actually reached for at the end of the year	The difference between what was planned for and what was achieved	
1.2.2	Setting up regular meetings with the concerned administrations and authorities (public administrations, unions and municipalities) to develop the infrastructures and the services that are supporting the associations and the industrial regions	<ul style="list-style-type: none"> - A working group formed - And setting up an operational plan. 	- The projects are ready and a clear progress in providing what's needed for implementation during months.		yes
1.3.1	Motivating the industries positively in every way available to train their workers and to raise the level of their experiences.	-Surveying the industrialists on their training needs to precise a complete list of their existing training cycles, in collaboration with the association of industrialists, and generalizing it on the industrials	- Workshops in many fields including public and private have been conducted.		yes
1.3.2	Working inside out to support the qualified and promising industries with loans and endowments and training, as well as developing their equipment and production abilities.	-Studying the situation of the loans and the ways to increase it and solving the existing problems	- Bank of Lebanon's decision to subsidy loans for operating capital of factories.		yes
1.3.3.	Generalizing in all the available ways the two concepts of specialization and complementarity in the production internally and externally.	<ul style="list-style-type: none"> - Setting up purposeful workshops to generalize the two concepts of specialization and complementarity in the production -Communicating with different 	-Meetings, media, supporting and activation.		yes

		local and international authorities so they adopt these two concepts as a solution for the unjust competition.			
1.3.4	Intensifying the setting up of workshops and conferences and meetings, to elaborate binding recommendations. Their interest would be spreading awareness on fighting the drowning and the increasing of imports, simplifying the procedures and the rules of the source, committing mutually in the serious work, and managing the active competition against the European industries.	-Communicating with the ministry of finance and the international authorities -Setting up workshops to fight against the drowning and the increasing of imports and simplifying the procedures and the rules of the source	- Seventeen files for industrial products require protection from dumping are prepared and waiting to be ratified in the council of ministers.		yes
1.3.5	Keeping up the fast work with the deputies as individuals and parliamentary committees to amend the legal texts related to -Port dues (including the parts of the industrial machines and the industrial primary commodities) - TVA -Customs administration dues	Communicating with the concerned administrations (Council of Ministries and the Ministry of Finance and the custom administration)	-Draft laws and texts sent out to the concerned entities.		yes
1.3.6	Applying the principle of reciprocity against any European procedure that is inappropriate	- Communicating with the concerned administrations (Council of Ministries and the Ministry of Finance and the Ministry of Economy and Trade and the custom administration)	-Meetings with European union, Arab countries and foreign countries, and practical procedures.		yes

Number of the activity(according to the strategic plan)	Name of the activity	The result that must be achieved by the end of this year	The result or the situation of the activity that had been actually reached for at the end of the year	The difference between what was planned for and what was achieved	
1.3.7	Working on increasing the customs dues, when it is possible, on some imported wares that are a competition to the internal wares because of the increasing of imports and the drowning and the support.	Communicating with the concerned administrations (Council of Ministries and the Ministry of Finance and the Ministry of Economy and Trade and the custom administration)	-Files are prepared and waiting for ratification.		yes
1.3.8	Impose licenses of importation and exportation when it is needed	Mutual work between the concerned administration to facilitate the procedures of giving the licenses and setting their conditions and regulations	- Import licenses imposed on the prepared files (Stones and marbles)		yes
1.3.10	Constantly working on using the mass-media associated to the Ministry (“Al-Hadath al sinaii” magazine, the guide of industries, the guiding indices, the web page) and others (documentaries, television, papers) and the other media vehicles to influence and guide	-Keeping up the work on “Al – Hadath Al sinaii” magazine and the industrial guide and updating the web page -Distribution enlargement inside out	- Media activated and became enthusiastic for the industrial sector more than ever.		yes
2.1.1	Bringing out the statistics and the industrial information and evaluating it to take it into consideration in politics and activities and orientations	Adopting the analysis of the information and bringing the statistics	- Continuous developing and upgrading.		yes

2.1.3	Promoting and advertising by covering all the activities to increase the industrial exports and encouraging the foreign consumption of national products.	Promoting the exports could be done by collaborating with the Lebanese delegations outside and the European delegations in Lebanon and the concerned responsible in the private sector (the association of industrialists-association of the Chambers of Industry and Commerce – Industrial grouping – Unions – Mass media	-The ministry organizes and participates at the exhibitions for the first time since establishment.		yes
2.1.4	Organizing exhibitions internally and externally and participating with a modernized, purposeful and specialized perspective	-The protocol of the collaboration has been activated and developed. -The mechanism has been set up to support and implicate and choose the appropriate firms to let them participate in the exhibitions	- Continuous and permanent.		yes
2.1.5	Establishing the communication mechanism with the Lebanese delegations located outside and coordinating with the Ministry of foreign affairs and immigrants, and with the European delegations that work in Lebanon, and the international organizations, to facilitate the trade and to introduce the Lebanese products and bringing closer the industrialists to the business men and the traders	Communicating directly with the Ministry of foreign affairs and Immigrants and it's specialized units	-Permanent and continuous cooperation.		yes

Number of the activity(according to the strategic plan)	Name of the activity	The result that must be achieved by the end of this year	The result or the situation of the activity that had been actually reached for at the end of the year	The difference between what was planned for and what was achieved	
2.2.1	Supporting “Liban Pack” and expanding the horizon of introducing it among the industrialists	Setting up workshops with the Association of Industrialists to introduce “Liban pack”	-Annual budget has been ratified (amount of 150 million Lebanese pounds) for Liban Pack.		yes
2.2.2	Motivating the Lebanese Standards Institution to increase the releasing of the standards and applying them to increase the level of the national output feasibility	Making recommendations to bring out new specifications and technical rules	- Gradually happening		yes
2.2.3	Signing the memorandums of agreement and the international accords related to the mutual acknowledgment of the national standards and the conformity certifications	Expanding the horizon of contacting and communicating with the European delegations	- Gradually happening		yes
2.2.4	Organizing workshops with the partners (LIBNOR- IRI-QUALEB) + associations from the private sector to offer technical help to the factories so they get the certificates: (CE mark-ISO)	Participating in workshops with the partners LIBNOR - (IRI QUALEB) + the associations from the private sector to offer technical help for the factories so they get the certificates: CE Mark- ISO	-continuous		yes

2.3.1	Working on the bill of exempting the industrial exports from the income tax by 100%, after the law that declares the exempt of 50% of the tax had been set	-Setting up the justifications and the causes - Lobbying for 50%	-Waiting for the appropriate situation.		yes
2.3.2	Reducing the procedures of the exportation in direct collaboration with the customs administration and the concerned ministries (Economy and Trade, Health, Agriculture, Environment)	Meetings with the customs administration and the concerned ministries.	-Permanent and continuous coordination.		yes
2.3.3.	Working on passing the bill related to exempting from the tax the primary resources and the machines and the imported equipment for the industry	Activating the communications and pressuring for them lobbying	-Follow up with concerned entities.		yes
3.1.1	Asking from the owners of the factories to receive the universities and technical institutes students so they can do an internship related to their majors, in collaboration with the Ministry of Industry	Creating a communication mechanism that connects the triangle represented by the Ministry of Industry and the Association of Industrialists and the factories from one side with the universities from another side.	-Permanent and continuous.		yes

Number of the activity(according to the strategic plan)	Name of the activity	The result that must be achieved by the end of this year	The result or the situation of the activity that had been actually reached for at the end of the year	The difference between what was planned for and what was achieved	
3.1.2	Finding an active communication network and collaborating with the concerned authorities to motivate factors of creativity and development (Ministry of High of Education, universities and technical institutes, the Association of Industrialists, Institute of Industrial Research, the National Scientific Research Council)	The network of relations is activated from the public and the private sectors Activating the program of LIRA	-Continuous activation -Lunching the concept of “ innovated in Lebanon “		yes
3.1.3	Seeking to pass the bill that aims at amending the article 5 bis of the income tax to exempt the charges of the research and the development from the income tax	-Meetings with the Ministry of Finance and the customs administration -Workshops with the Association of Lebanese Industrialists and with the concerned ministries on the importance of passing the bill	-Follow up with the related entities.		yes
3.1.4	Activating the work with the collaboration agreement that is signed from the Ministries of Industry and High Education and the Association of Lebanese Industrialists, to align the curriculums and educational programs with	-The extension of the agreement between the two ministries and the association -And activating the communication between the institutes and the factories	-Working on activating the agreement after non responsiveness from the ALI and the ministry of education.		yes

	<p>the industrial needs and to find alternatives and new ways of production by:</p> <ul style="list-style-type: none"> -Receiving the students from different levels in the factories to introduce to them the national industry -Breaking the wall of rejection and aggression between the Lebanese society and the national industry -Relating the consumption of local products to patriotism 				
3.2.1	<p>Seeking to pass the bill that aims at amending the article 5 bis of the income tax to exempt the charges of the research and the development from the income tax</p>	<p>Coordination meetings with the authorities that assure the financing and the managing and/or the technical help for the industrial incubators and the industrial groupings and the specialized unions</p>	<p>- Follow up and activation</p>		<p>yes</p>

Number of the activity(according to the strategic plan)	Name of the activity	The result that must be achieved by the end of this year	The result or the situation of the activity that had been actually reached for at the end of the year	The difference between what was planned for and what was achieved	
3.2.2	Ameliorating the articles of the projects agreements and the scientific collaboration. Exchanging the experiences in partnership with the universities and the scientific research centers, to apply the best research in the domains of specialization that the ministry find convenient like nanotechnology, mechatronic, food industry, software's programming, alternatives energies, industrializing the equipment and the industrial machines, cosmetics and perfumes, medical herbs, biochemistry and industrial chemistry and rational industries	Guiding the factories towards the added value industries and assuring to her the sympathy and the support	-Lunching the innovation, creativity and development as an essential strategic plan for the ministry for the 20 years to come.		yes

4.1.1	Disseminate the culture of energy efficiency and moving toward alternative energy (workshops-seminars- media.....)	Increasing the workshops	-The number of workshops increased		yes
4.1.2	Working with financial institutions to obtain concessional loans for eco-friendly and green industries and to benefit from the international grants specialized in protecting the environment and renewable energy.	Issuing new loans	-New loans have been issued (Loan 331)		yes
4.2.1	Participating at the industrial scientific researches to deepen and disseminate the concept of green industries.	Supporting LIRA program	-LIRA program activated		yes
4.2.2	Disseminate the concept of green industries gradually as one of the main conditions for the industrialists to get benefit from the ministry's services especially industrial permitting.	Increase the number of industrial permits	-The number of industrial permits increased to 6000.		yes

8. Declaration of the Vision, Executive Strategic Plan and operational plan.

The integrated vision of Lebanese industrial sector “Lebanon industry 2025” was declared at the National Day of industry on June 2, 2015 at the Lebanese University and the Strategic Executive Plan (2016-2020) at the Grand Serail, June 3, 2016. It was jointly developed by the Ministry of Industry, State Administrative Development Affairs OMSAR and the European Union. The Strategic plan has been published on all the audiovisual media and distributed to all ministries, embassies and foreign missions and has been printed out and is available on the Ministry of Industry website: www.industry.gov.lb

9 - Summary of the initiatives and actions carried out by the Ministry during the years 2016-2017

The Ministry of Industry started implementing its integrated vision declared on June 2, 2015, which included many activities launched and completed to support the national industrial sector and consolidate its economic and social production role.

- Training and guidance workshops for industrialists in small and medium enterprises and employees of the ministry.
- Expanding the fan of organized and programmed relations with various national and foreign actors.
- Draft laws, decrees, legal texts and decisions with an effective positive impact on the Lebanese industrial sector.
- Launching initiatives, ideas and proposals, conducting and directing relevant activities and celebrations.
- Dedicating the date of 2nd of June every year as a national day for the Lebanese industry.
- Issuing seven editions of the magazine "Elhadath Elsinai" in addition to "proactive Guide of the food industry" in its 3rd edition number of factories licensed by the ministry of industry.
- National Executive projects supporting of certain industrial sectors, particularly in rural areas and financed by Italy, Japan and the European Union and implemented by the Ministry's teamwork individually, or in cooperation with UNIDO.
- The completion of the development of important projects such as the industrial, economic and social development project" based on the financing of the establishment of new industrial zones nationally, and the creation of jobs and regional development, and the "waste treatment projects" in an effective, simple, applicable and low cost, in addition to their production of energy and support for recycling industries." Law on the Establishment of the Ministry of Industry ", " Draft decree to amend the decree of the structure of the ministry and its organization "and" Projects to amend the applied and enforceable decrees to the law of the

establishment of the ministry, especially Decree 8018 and "5243" and the "the comprehensive industrial statistics project and "Project for Guidance on Alternative Energy Use", "Safety Project in Existing Industrial Zones", "Project for equipping of Existing Industrial Zones for Power Generation from Alternative Sources", "Conservation of Different Resources Project" and "Rehabilitation of Existing Industrial Zones And " Five-year executive action plan (2016-2020) for three operational objectives of the integrated vision from seven".

- Preparing for the issuance of an annual directory of permitted factories by the Ministry of Industry (about five thousand factories) with studies and research and advertising.
- Organizing the work of the industrial establishments by urging them to legalize their situation during the period from 2/6/2015 to 10/5/2016: During this year, 24 factories were settled against 27 (a decrease of 11.1% for the same period of the previous year). Issuance of 133 new investment licenses against 120 (an increase of 10.83%), 163 permits for construction versus 133 (an increase of 22.5%), and 120 permits for construction and investment against 105 (an increase of 14.28%).
- Encouraging industrialists to benefit from training programs (Switch Med Green, Workshops, Creative industries, CELEP, IECD, ISO ...)
- Follow up on the application of the Technical Rules Law and its conformity assessment procedures and correspondence with the concerned ministries with a view to establish an executive mechanism for this law within a specialized committee, and the Libnor Foundation prepares to form the committee after receiving the answers of the concerned ministries.

- Propose an integrated draft law on food safety.

- Cooperation with experts from the World Health Organization to develop a card showing the tasks that belong to the Ministry in the field of food safety (food safety profile).
- Participation of observers in the field of food safety to train on the traceability system organized by the quality program in the Ministry of Economy and Trade QUALEB and two field visits to a number of factories.
- Organizing two mandatory workshops in cooperation with UNIDO and the Holy Spirit University of Kaslik to follow up on the food safety project for high-risk sectors (poultry, milk and dairy products).
- Decision No. 1/1 dated 5/1/2016, which includes the conditions to be followed in food and fodder factories
- Prepare a draft resolution on traceability in food and fodder factories and it is taking the legal process for approval.
- Participation in the scientific conference on nutrition and research on food organized by the Lebanese American University.
- Launching the guide on good manufacturing practices in the Lebanese food factories, which includes the production of poultry, raw meat and cooked products and products, and bread, sweets and ready-made foods on 11/3/2016 in cooperation with UNDP.
- Preparation the Ministry of Industry's working paper during the International Scientific Conference of the Lebanese Society for the Advancement of Science (LAAS) entitled "Food Safety is a Permanent and Continuous Work for the Ministry of Industry" at the Holy Spirit University Kaslik on 15/4/2016
- Permanent and escalating coordination between the Ministry and the Lebanese Norms and Specifications Institution (LIBNOR) and the Industrial Research Institute (IRI) in various fields of specifications, conformity, testing, research and development.

- Development of equipment in the central administration and regional departments with follow up and maintenance, replacement and development of computer hardware : computers, printers, scanners and switches, ups, and connect them to the internal network of the ministry, and install programs from Microsoft windows office, antivirus ... and activating them through the Internet and training staff to use. In addition to the management and maintenance of the internal network of the Ministry with maximum speed and the required effectiveness.

Construction of New and Sustainable Industrial Zones:

The cost of the project is 105 million euros.

Completion of the first phase:

- Launching of the preliminary studies project for the establishment of three industrial zones in public properties not for sale at the Grand Serail on 26/1/2016 aiming at the development of the industrial sector in the following three areas:
 - Terbol / Qousaya (Bekaa) on an area of one million and 800 thousand square meters
 - Baalbek (Bekaa) on an area of approximately of 400 thousand square meters.
 - Jlylieh (Al-Shouf) on an area of 660,000 m².
- Feasibility Studies + Master Plan for the proposed areas.

Phase II is under preparation:

It should be noted that the master studies have been completed and we are working on secure funding for starting the engineering studies.

- Preparation of draft projects to rehabilitate existing industrial zones and ensure public safety.
- Holding regular and periodic meetings with representatives of the European Investment Bank EIB to cooperate in various fields, specifically to finance the establishment of new industrial zones.
- Request for the renewal of a second phase of the Regional Cultural and creative Industrial Clusters in South Mediterranean region in cooperation with UNIDO, which was launched in Tunis from 16 to 18 October 2014.

- Completed stages of the project funded by the Japanese government: "Support host communities in Lebanon affected by the high influx of Syrian refugees" implemented in collaboration with UNIDO:

- Industrial equipment have been handed over to some factories in the Bekaa and the end of the training courses at the Industrial Research Institute, in addition to a training course on marketing and factories management.

- A training course on sewing was conducted for trainees from Syrian and Lebanese nationality.

In this context, the Minister of Industry's letter No. 1768-143 / ص dated 8/6/2015 was transmitted to the General Secretariat of the Presidency of the Council of Ministers to prepare a draft decree aimed at accepting a donation of 600,000 US dollars from the Japanese government. The project was implemented by UNIDO in cooperation with the Ministry of Industry to benefit small and medium-sized enterprises in the Bekaa region.

- Women Empowerment project was launched and communications with women empowerment associations have been conducted to inform them about the project and to identify to what extent they were prepared to receive management and marketing training and the **Comfar** program for feasibility study. In

September 2015, the Women's Association was chosen to implement the project, Ladies and businesswomen were allowed to participate in the Expo Milano 2015.

- Follow-up project CELEP3 funded by the Italian cooperation and the implementation of UNIDO and the Ministry of Industry and now working on to complete the delivery of the remaining equipment to the concerned factories. A series of training courses were also held at the Chamber of Commerce, Industry and Agriculture in Zahle, Tripoli and Burj Hammoud on marketing and packaging.
- CELEP 4 is being prepared to support small and medium enterprises in Agro-food and others. The Ministry of Industry has specified that the beneficiaries of joint ventures with UNIDO have to be registered with the ministry of industry.
- Follow-up on the executive procedures of the project to support creative industries and their clusters (specifically furniture in the north and jewelry in Burj Hammoud)
- Implementing a number of training courses for small, individual and handicraft institutions in cooperation with the European Institute for Cooperation and Development (IECD) Within the framework of the program of support and development of small enterprises: the first training addressed the principles of business administration included the training of 13 institutions between 31/8 and 12/10/2015, followed by a computer training course Word + Excel was launched on 19 October 2015 for a section of participants, To implement a second course on business administration on October 14, 2015 and included the training of 12 other institutions. Program activities include: individual follow-up to participants during the course and one year later. Organizing advanced sessions in computer and marketing, organizing discussion sessions with experts and setting up a small stakeholder network, following up closely on the field or in the program office, and carrying out a specialized course for new project holders.

- Active Participation in the work of the National Committee to discuss ILO recommendation 204 on the transition from the informal economy to the formal economy. Ministry's working paper based on the integrated vision was presented to the committee.
- Development of an analytical study of the European Neighborhood Policy on 12/1/2016, which included priorities for cooperation and partnership between Lebanon and the European Union for the next four years.
- Activating cooperation and coordination between the Ministry of Industry, Ministry of Foreign Affairs and Emigrants and the European Union and drafting a unified Lebanon paper to amend the European Neighborhood Policy regarding obstacles facing industrial exports to Europe on 9/3/2016.
- Developing cooperation with the Ministry of Foreign Affairs and Emigrants to benefit from the activities of the Lebanese missions abroad and their information and active participation in the foreign conference organized by the Ministry of Foreign Affairs and Emigrants between May 3 and May 7, 2016.
- Activate the dialogue between the public and private sectors, specifically in the field of export development and an action plan developed and translated to Arabic. Three sectors were selected to launch the plan:
 - Industry related to natural herbs and their extract.
 - Electronic Boards Manufacturing
 - ICT Industry
- Signing a memorandum of understanding between the Ministry of Industry, the Food Industries Association and the MEFOSA Company to implement the requirements of international food safety laws, in accordance with the WTO.
- Continue the diligent and effective follow-up on the subject of Arab and European rules of origin to ensure the best position for Lebanese products in the field of export and opening markets. Ministry's teamwork

responsible for following up the file, participates in the meetings held at the Ministry of Economy and Trade to discuss the customs items and the technical rules corresponding to the acquisition of the status of origin and to assess the impact of these changes on the national level. The new amendments to the Euro-Mediterranean Regional Convention on Rules of Origin were discussed.

- Support the Lebanese Packaging Center LibanPack and supporting its activities to provide guidance to manufacturers on the best ways and means of packaging and packing, which facilitates the preservation of the product and contributes to marketing internally and globally.
- A cooperation agreement has been signed to encourage scientific research between the Ministry and the Industrial Research Achievement Program Lira, which is becoming more active in cooperation with universities and industrial institutions. The possibility of signing a cooperation agreement between the Ministry of Industry and Berytech to support the industrial sector is currently underway.
- Increasingly focusing on inspections, meetings and securing services to gradually oblige the factories to comply with technical, environmental, health, legal and administrative standards, taking into account the financial capacity of each factory and the surrounding economic and social conditions. In addition to focused work on comprehensive projects which cover large segments of the industrialists. These criteria and areas of work can be summarized as follows:
 - Production level and technical path
 - Product quality, especially in terms of compliance with specifications
 - Workshops and round tables to solve problems, exchange experiences and work together to come up with practical proposals that are applicable.
 - New and existing industrial zones.
 - Food safety in collaboration with other departments.

- Modifying the model of industrial cooperation agreements to spread the concept of green industries and encourage environmentally friendly industries, in accordance with the integrated vision of the industrial sector in Lebanon and the approval of the Ministry of Justice on the amendment.
- Activate the coordination between the Ministry, UNIDO and the LCEC Center for Energy and participate in organizing Beirut Energy Conference, in which 800 experts and interested people from Lebanon and the world participate in the exchange of information, development and dissemination of the thought of energy efficiency, and the necessary incentives between factories.
- Development of a pilot project on the application of ISO 50001 (Energy management) in the factories, which was handed over to the World Bank, the Central Bank and the European Union.
- Follow-up coordination and exchange of information on the subject of emissions and related statistics, and provide the Ministry of Environment with the database on industrial permits. Participate in joint coordination meetings to discuss the Switchmed project and provide feedback on the statistics contained in the project.
- Impose environmental and health conditions in permits decisions and monitor their implementation.
- Permanent coordination with the Ministry of Environment in relation to the imposition of an environmental impact assessment, preliminary environmental inspection or environmental audit prior to issuing the investment license.
- Encouraging industrialists to benefit from EU training through the Switch Med Green Entrepreneur program.
- Correspondence with the Governor of the Banque du Liban regarding the expansion of the loans' portfolio of green projects to include the efficiency of resources and cleaner production as a more comprehensive term and not only to reduce the need of factories with energy loans, but also to various equipment to maintain the efficiency of resources, the introduction of environmental accounting, environmental

management systems, energy management, training and rehabilitation of human resources and all related to distribution and marketing mechanisms, and the issuance of the necessary mechanism to provide loans with a similar interest reaches to zero percent.

- Continue to support the work of the industrial research achievements program Lira and its aim to focus on the importance of applied scientific research as a pillar and starting point for all industrial development and economic progress. The program framework was expanded to include the private industrial sector, the Ministry of Industry, the National Council for Scientific Research and universities. Undergoing project aims at transforming the program into a public-private institution, with the participation of universities and research centers. A funding partner is being sought to establish the Lira Rapid Model Center, including the establishment of an industrial incubator, In addition to the creation of the Lira Investment Fund to provide the appropriate tools and climate for the creative students from the ten contracting universities and other qualified researchers and experts to transform their innovations into industrial models and then launch their institutions into a viable working plan. The development of the program has led the Bank of Lebanon to provide financial support.

- Supporting the activities of the Lebanese Association for the Advancement of Science and considering it as a major partner in the treatment of projects and vital public products. From here, it was the planning and joint organization for many conferences, workshops and specialized seminars with a distinguished Lebanese and international participation. The conferences concluded with clear and practical scientific and practical conclusions, which are being adopted on a non-level basis. The series of conferences that the Ministry and the Society are holding to promote the science and scientific projects carried out by researchers and university students aim at creating an area of acquaintance and collaboration between researchers, and a towards joint scientific production between several university institutions and research centers in Lebanon

in partnership with institutions outside Lebanon, In order to harmonize research and studies with the needs of the labor market.

- Changing the societal culture towards the outlook of national industry
- Encouraging consumption of Lebanese industrial products
- Link consumption of local production to national belonging
- Establishing the relationship between the growth of industrial production and the prosperity of the country
- A letter to the Ministry of Education and Higher Education to renew the protocol signed in April 2013 for a period of three years between the two ministries and the Association of Lebanese Industrialists, to include the importance and the contribution of industry in the national economy in the educational curriculums, and encouraging vocational guidance for students, encouraging communication and developing confidence in Lebanese products.
- To propose a project for students to follow the national day of industry annually by organizing activities to keep pace with the celebration.
- Launching school initiatives to include annual visits to the factories.
- Increasing the participation of the Ministry of industry and its organization of specialized industrial conferences, exhibitions and the provision of information and publications within its own stands.

Usage of the media to:

- Support the marketing of the Lebanese industry, improve its image and encourage the consumption of its products.
- Encourage the integration of the industrialists among themselves and the definition of industries without discrimination between the industrialists or between the regions.
- Disseminate of legal and administrative texts, research and scientific initiatives issued by the ministry and related institutions.
- Achieving its objectives in the public and private sectors, through the issuance of the magazine "Elhadath Sinai" in Arabic, English and French in cooperation with the Elhadath Company where the specialized team of the Ministry will be in charge of preparation of the content and design, and the issuance of the sectorial guide specialized in English in cooperation with the company Proactive.
- Preparing for the launching of a new collector guide addressing the marketing of a number of Industrial sectors, of course will be updated annually. Thus, the ministry can provide updated information related to about six industrial sectors annually.
- Continuous and permanent development of the Ministry's website and a project is under developing aims at informing industrialists electronically about the publication of the magazine, the proactive and the index page using database information.

10 - Annexes and References

المههورية اللبنانية
وزارة الصناعة
الوزير



الرقم: ٢٩٢٣ - ٢٨١٤ / و

التاريخ: ٢٩ / ١٢ / ٢٠١٤

معالي وزير الدولة لشؤون التنمية الادارية

الموضوع: تشكيل فريق عمل لمتابعة التخطيط الاستراتيجي

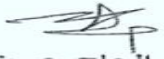
المرجع: كتابنا رقم ٢٩٢٣-٢٨١٤/و تاريخ ٢٧/١٠/٢٠١٤

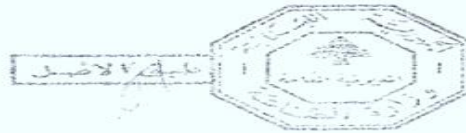
إشارة الى الموضوع والمرجع المبينين أعلاه، وعطفا على كتابنا رقم ٢٩٢٣-٢٨١٤/و تاريخ ٢٧/١٠/٢٠١٤،

نحيطكم علما، أن فريق عمل وزارة الصناعة الذي يتابع محور التخطيط الاستراتيجي ضمن برنامج الحوكمة الذي يديره مكتبكم الكريم، بتمويل من الاتحاد الاوروبي، سيتم توسيعه على الشكل التالي:

- الأنسة جمانا الهاشم: رئيسة مصلحة الديوان بالانابة - منسقة المشروع،
 - السيد بسام جوني: باحث اقتصادي،
 - السيد مارون منصور: باحث اقتصادي،
 - السيد علي الشحيمي: مهندس رئيس مصلحة التراخيص الصناعية بالانابة،
 - السيد ديفيد واكيم: مهندس في دائرة الترخيص،
 - الدكتور سايد بو ذياب: مهندس رئيس مصلحة الشؤون التقنية والخدمات الصناعية بالانابة،
 - السيد يوسف بطيش: مهندس كهرباء والكترونيك،
 - السيد علاء الدين الحجار: محلل مبرمج،
- للتفضل بالاطلاع %

وزير الصناعة


د.حسين الحاج حسن



د.حسين الحاج حسن.docx

- Law 111 of 6/12/1959 (Organizing public administrations)
- Law 112 of 6/12/1959 and its amendments (employees regulation)
- Law 642 of 2/6/1997 (the Ministry of Industry)
- Law 13173 of 8/10/1998 (organization Ministry of Industry and precisising the conditions of some key ranks)
- Protocol of collaboration with ALI (Association of Lebanese Industrialists) signed in 2002
- The vision of the Ministry of Industry 2025
- Decision of the Minister of Industry No 2923-2814/ of 29/12/2014 concerning the forming of working groups for strategic planning
- Lebanese Ministry of Industry (Administration of Industrial Information) /statistics
- Administration of the central statistics