



Strategic Plan for the Industrial Sector Development
Implementation mechanisms for the MoI's Strategic Plan
(2020 – 2025)

Prepared by
Lebanese Ministry of Industry
May 2020

List of Acronyms

ABL	Association of Banks in Lebanon
ALI	Association of Lebanese Industrialists
BDL	Banque du Liban
CA	Customs Administration
EBRD	European Bank for Reconstruction & Development
EDL	Electricité du Liban
EIB	European Investment Bank
EU	European Mission
IDAL	Investment Development Authority of Lebanon
IRI	Industrial Research Institute
IZ	Industrial Zone
LIBNOR	The Lebanese Standards Institution
LRA	The Litani River Authority
MEHE	Ministry of Education & Higher Education
MoA	Ministry of Agriculture
MoC	Ministry of Culture
MoET	Ministry of Economy & Trade
MoEW	Minister of Energy & Water
MoF	Ministry of Finance
MoFA	Ministry of Foreign Affairs & Emigrants
Mol	Ministry of Industry
MoIM	Ministry of Interior & Municipalities
MoIN	Minister of Information
MoL	Ministry of Labor
MoPH	Ministry of Public Health
MoTC	Ministry of Telecommunications
NSSF	National Social Security Fund
OMSAR	Office of the Minister of State & Development
SACID	Scientific Advisory Council for Industrial Development
UNIDO	United Nations Industrial Development Organization
WB	World Bank

Improvement of Business environment- Administrative
Industrial sector priority
Industrial zones
Production costs reduction
Financial support
Industrial investments

Operational objective	Specific Objective	Implementation mechanism	Measurement indicators	Responsible Entity at the ministry	Implementation party/partners	Implementation requirements	Budget	Priorities' order	Implementation time	Due date
1. Encourage & support existing industries	1.1 Develop the Mol's Administrative framework & working environment.	1.1.1 Restructure the Mol, and its establishments to invigorate and speed up its work.	Pass & sign texts drafts (draft laws & draft decrees)	Decision makers in the Mol & Al-Diwan Dept.	Mol- Al Shura Council- Council of Ministers - Ministry of Finance (MoF)- Parliament	Final review, amendments, signing and transfer to Al-Shura Council - transfer to the Council of Ministers- transfer to the Parliament				2020
		1.1.2 Complete amendments of the Establishment of the Mol Law no. 642/97, and Decree no. 13173/98 on its Organization	Passing the law	Decision makers in the Mol & Al-Diwan Dept.	Mol – Council of Ministers – Parliament - MoF	Draft law is ready, awaiting transfer to Al-Shura Council - Transfer to the Council of Ministers - Transfer to the Parliament				

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		1.1.3	Complete amendments of Permitting Procedures & Simplification of Procedures Decree no. 8018/2002	Completing the amendment	Decision makers at the MoI - Permitting Dept.	Council of Ministers - MoF	Pass the Decree draft amendments		1	6 months	2020
		1.1.4	Complete amendments of the ISIC Procedures Decree no. 5243/2003	Completing the amendment	Decision makers at the MoI - Permitting Dept.	MoI - Council of Ministers - Parliament - MoF - Urban planning	Sign the draft decree - transfer to the Council of Ministers			3 months	2021
		1.1.5	Fill the 11 vacant positions of the second category (Heads of Depts.)	Completing the amendment	Decision makers at the MoI - Al-Diwan Dept.	Council of Ministers	The Decision is ready, awaiting approval of decision makers at the MoI & the Council of			4 months	2020

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						Ministers					
		1.1.6	Opening of the new locations of the Mol's Regional Depts. in Nabatiyeh & Baalbek/El-Hermel	Opening of the 2 new locations	Decision makers at the Mol	Mol	Approval of decision makers at the Mol – both locations are ready			Baalbek location opening: done/ Nabatiyeh opening: pending	2-6-2020
		1.1.7	Opening of IRI's new additional building - University complex/at Al-Hadath	Opening of the new location	Decision makers at the Mol - Technical Affairs & Industrial services Dept./ Standards & QC Bureau	Decision Makers at Mol - IRI - LIBNOR	Under completion			4 months	2021

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		1.1.8	Activate procedures to assign Colibac's new board members, general manager, and employees to launch its work in: Accrediting laboratories & Bodies for the issuance of permits	Issuance of the Decision	Decision makers at the MoI/ Technical Affairs & Industrial services Dept./ Standards & QC Bureau	Decision makers at the MoI - Council of Ministers	Regulate the draft project - transfer to the MoF – adoption by Council of Ministers		3 months	2020

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		1.1.9 Assign a new Board of Directors for LIBNOR	Issuance of the Decision	Decision makers at the MoI - Technical Affairs & Industrial services Dept./ Standards & QC Bureau	Decision makers at the MoI - Council of Ministers - LIBNOR - IRI	Regulate the draft project - Council of Ministers			6 months	2020
		1.1.10 Take the proper measures to issue the necessary decrees for the establishment of "the Chamber of Industry"	Issuance of the Decision	Decision makers at the MoI - Al-Diwan Dept.	Decision makers at the MoI - Council of Ministers - ALI - Parliament	Regulate the draft project for the amendment of Decree no. 36 issued on 5/8/1967 - or determine allocations for industrialists				2021

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						via the existing chambers				
		1.1.11 Change the "Ministry of Industry" appellation to "Ministry of Industry & Foreign Trade"	Issuance of the Law	Decision makers at the MoI - Al-Diwan Dept. - Industrial Information Dept. - Technical Affairs & Industrial Services Dept. - Economic Studies & Industrial Development Dept.	Decision makers at the MoI - Parliament - Council of Ministers	Regulate the draft Law				2022

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		1.1.12 Speed-up collaboration with the Ministry of Education & Higher Education (MEHE), mainly in vocational and technical education, to promote industrial culture through the educational programs required for the industrial sector & provide job opportunities for graduates	Renewal of collaboration protocol	Decision makers at the MoI - Technical Affairs & Industrial Services Dept. - Economic Studies & Industrial Development Dept.	MoI - Council of Ministers - MEHE - ALI	Follow-up the communication with MEHE, and ALI to renew and activate the protocol				2020
		1.1.13 Provide & daily	Issue	Decision	MoI - -Council	Follow-up on				On-goin

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		update industrial statistics & information to formulate policies, actions and directions accordingly	periodic statistics (monthly/quarterly)	makers at the MoI - Industrial Information Dept.	of Ministers - Central Administration of Statistics - Customs Administration	the work				g work
	1.2 Provide financing for the import of industrial raw materials and equipment	1.2.1 Urge the central bank to inject liquidity in USD into the commercial banks by granting soft loans for the industrial sector and/or allow industrialists to easily reach their deposits to pay for the import of primary materials, production, industrial spare parts, and equipment	Issuance of circulations by the Governorate of Banque du Liban	Decision makers at the MoI	MoI - Council of Ministers - BDL - ALI - Association of Banks in Lebanon (ABL)	Continue communication with Governor of BDL				2020

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		<p>1.2.2 Work with The Association of Banks in Lebanon (ABL) to:</p> <ul style="list-style-type: none"> ○ Reduce interests on current & future industrial loans ○ Reschedule industrial loans and reduce interests ○ Grant new loans & provide loans for operational expenses up to additional 3 months, including the Kafalat program loans ○ Encourage banks to 	Increase the interest rate reduction	Decision makers at the MoI	Mol – The council of Ministers – Banque du Liban – ABL – ALI	Follow-up on communication with The BDL Governor & ALI			Agreement with ABL was approved – follow-up for implementation	2020

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		participate in industries capitals & provide funding through Venture Capital; develop banks operating systems to become partner in productive economy instead of rentier-economy which fortifies both the banking & industrial sectors & strengthens economy								
		1.2.3 Assist	Provide	Decision	Decision	Follow-up the				2021

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		individual/artisanal industries by: <ul style="list-style-type: none"> Legalizing & regulating their businesses to help them Providing health insurance (sort of mutual fund) Listing these industries on electronic platforms to provide internal & external marketing opportunities 	support & assistance	makers at the MoI – Industrial Permitting Dept.	makers at the MoI – Council of Ministers – Funding associations – donors	ministry’s work on the legalization of their works and liaise with funding associations				
		1.2.4 Seek to implement export guarantees/insurance on raw materials exported to Lebanon instead of bank credits	Provide insurance	Decision makers at the MoI – Industrial Information Dept.	MoI – Council of Ministers BDL -ABL – Insurance companies – international	Continue communication & coordination with international				2021

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					stakeholders-ALI	donors to offer guarantees on raw materials exported to Lebanon				
		1.2.5 Connect with international donors to provide urgent needs, soft loans, and to cover the industrial funding needs	Provide soft loans	Decision makers at the Mol	Mol- Council of Ministers- Concerned international stakeholders	Continue to connect with concerned international stakeholders				On-going work
		1.2.6 Meet with a number of ambassadors of countries with which we can cooperate to promote trade exchange (provision of raw materials, increase of exports, etc.)	Provide raw materials & increase exports	Decision makers at the Mol – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. –	Mol – Foreign missions – ALI – Ministry of Foreign Affairs & Emigrants	Continue & promote current communication				On-going work

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				Economic Studies & Industrial Development Dept.						
		1.2.7 Find new sources for industrial raw materials & equipment	Provide raw materials & industrial equipment	Decision makers at the MoI – Industrial Information Dept. – Technical Affairs & Industrial Services Dept.	Mol - Foreign missions- ALI- Ministry of Foreign Affairs & Emigrants (MoFA)	Effective communication with foreign missions				2020
		1.2.8 Industrial	Provide	Decision	Mol – BDL –	Continue				2020

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		sectors (food industries – medicines – medical supplies, etc.), which requires financial support, by priority, in order to provide: <ul style="list-style-type: none"> o Food, health, economic, industrial, & manufacturing security & self-sufficiency o Local market needs o Profitability o The most contributing to job 	financial support for relevant sectors	makers at the MoI – Industrial Information Dept. – Technical Affairs & Industrial Services Dept.- Economic Studies & Industrial Development Dept.	ABL – Concerned international stakeholders	communication with concerned international donors to provide financial support for priority sectors				
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		creations								
		1.2.9 Scientific Advisory Council for Industrial Development (SACID) in collaboration with industrialists, and academic institutions, to contribute to the development of the industrial sector by keeping pace with scientific advancement, and defining the needs of all industrial	Define the needs of each sector	Decision makers at the MoI- Al-Diwan Dept. – Industrial Information Dept. – Technical Affairs & Industrial Services Dept. – Economic Studies & Industrial Development Dept.	MoI – Council of Ministers – the MoI’s SACID - ALI	Work with ALI & SACID to define the sectors’ needs – monthly meeting				2020

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		sectors								
		1.2.10	Create integration between the Lebanese industrialists (clustering), by each defining their needs of raw materials, semi-produced products, and finished products used in their manufacturing. This will help industries recognize the production section of other industries and	Increase the number of industrial clusters	Decision makers at the MoI – Permitting Dept. – Technical Affairs & Industrial Services Dept.	MoI – ALI – Lebanese industrialists – international stakeholders	Follow-up work with ALI, and the Lebanese industrialists to create integration amongst industrialists – Lebanese industrialists – International stakeholders			2021

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		create Business-to-business opportunities amongst them								
	1.3 Investment, financial, and banking support	1.3.1 Activate the plan to establish the Oxygen fund worth 700 million USD to support industry	Establish the Oxygen Fund	Decision makers at the MoI	Decision makers at the MoI – BDL – Council of Ministers-International donors	Follow-up the communication with BDL, ABL, and international donors				2020

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		1.3.2 Adopt the “industrial dollar” at a rate set against the official exchange rate, which allows the stabilization of the industrial sector dynamism	Legalize the industrial dollar	Decision makers at the MoI	Decision makers at the Ministry – BDL – Council of Ministers	Communicate with the Council of Ministers & BDL				2020
		1.3.3 Take the necessary steps to establish an industrial Development & Investment Bank	Establish the said bank	Decision makers at the MoI	Decision makers at the MoI – BDL – Council of Ministers	Communicate with the Council of Ministers, BDL, and ABL				2021
		1.3.4 Encourage the investment funds to participate in the capital and development of industries to engage them in the industrial sector	Increase industries financial capacities, promote investment partnership to ensure	Decision makers at the MoI	Decision makers at the MoI- Council of Ministers – BDL-ABL-ALI	Communicate with the Council of Ministers, and BDL in collaboration with ALI				2021

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			the continuity of the industrial sector, and reduce risks of Investment funds							
		1.3.5 Provide soft loans from international donors to finance the purchase of necessary raw materials for industrial production	Provide soft loans	Decision makers at the MoI	Decision makers at the MoI – BDL – Council of Ministers – ABL – International donors	Follow-up on communication with international donors to provide financing				2020
		1.3.6 Provide soft loans through international donors or the	Conclude required agreements	Decision makers at the ministry	Decision makers at the ministry – BDL – Council of	Follow-up on the communication with				2021

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		private sector to finance the construction & equipment of IZs.			Ministers – ABL – Concerned international donors	international donors				
		1.3.7 Provide soft loans, subsidized by the government, Kafalat, and the planned Industrial Development Bank, for small and medium industries to provide liquidity for the import of raw materials & equipment to help individual/craftsmanship industries	Increase of subsidized loans	Decision makers at the MoI	Decision makers at the MoI – BDL – Council of Ministers – ABL – Kafalat – Industrial Development Bank	Work the BDL – Council of Ministers – Kafalat – and the Industrial Development Bank				2021

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		1.3.8 Exempt new industrial investments from income tax for 10 years	Issuance of the Law	Decision makers at the MoI – Al-Diwan Dept. – Economic studies & Industrial Development Dept./ Industrial Protection & Support Bureau	Decision makers at the MoI – Council of ministers – Ministry of Finance – Customs Administration (CA) – ALI - MoET	Work with the Council of Ministers, MoET, MoF, and CA				2021
		1.3.9 Increase الردييات on exports	Issue Implementation Decree	Decision makers at the MoI – Al-Diwan Dept. – Industrial information Dept. –	Decision makers at the MoI – Council of Ministers, - MoF- ALI - MoET	Transfer to the MoF – Council of Ministers – in collaboration with the MoET, and the MoF				2020

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				Economic Studies & Industrial Development Dept./Exports Promotion Bureau + Industrial Protection & Support Service						
		1.3.10 Reduce industrial sector's NSSF contribution fees	Ratio of reduction in NSSF contribution fees	Decision makers at the MoI – AI- Diwan Dept. – Industrial Permitting Dept.	Decision makers at the MoI – Council of ministers – MoF, Ministry of Labor (MoL) – NSSF – AI	Communicate with the MoL, NSSF, and the MoF				2021

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		1.3.11 Allocation of 200 million USD from the World Bank as cash guarantee for local banks to be able import raw materials for exportable industries	Allocate the said amount	Decision makers at Mol	Decision makers at Mol - International donors (WB)	Continue communication with the WB to acquire the said amount				2020
		1.3.12 Take legal measures (Laws, decrees, decisions) that prevents monopoly and encourages competition, thus offering best quality goods at best prices	Issue laws, decrees, decisions	Decision makers at the Mol – Industrial Permitting Dept. – Industrial Information Dept. – Al-Diwan Dept. - Technical Affairs & Industrial	Decision makers at the Mol – Council of Ministers – Parliament – MoET - ALI	Continue working with the Council of Ministers, the Parliament, MoET, MoF, and ALI				2021

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				Services Dept.						
		1.3.13 Impose fees on containers filled with goods imported to the local market (except transit containers), and set fees to support industry	Issue the Decree	Decision makers at the MoI – AL-Diwan Dept. – Economic Studies & Industrial Development Dept. /Industrial Protection & Support Bureau	Decision makers at the MoI, council of Ministers – MoF – MoET – CA- ALI	Continue work with the Council of Ministers, the Parliament, MoET, MoF, CA				2021

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		1.3.14 Impose fees on each ton of cement after reducing their local prices to limit monopoly, provided using them in environmental projects (speedy afforestation in coordination with the Ministry of Environment (MoE), Ministry of Agriculture (MoA)- use of filters & new technologies, and stop pollution in collaboration with the MoE – support municipalities for local development in surrounding areas, etc., and support industrial development & finance part of IZs projects	Issuance of the law	Decision makers at the MoI – Al-Diwan Dept. – Economic Studies & Industrial Development Dept. / Industrial Protection & Support Bureau	Decision makers at the MoI – Council of Ministers – MoF – MoET – CA - ALI	Follow-up on work with the Council of Ministers, the Parliament, MoET, MoF, CA, and ALI				2021

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		1.3.15 Provide special Micro Financing sources for small industries owners	Provide funding sources	Decision makers at the MoI	Decision makers at the MoI – Council of Ministers – BDL – ABL – ALI	Liaise with BDL and international donors				2021
	1.4 Launch joint development ventures	1.4.1 Complete joint ventures currently implemented with UNIDO (develop wood works, construction, food industries, traditional industries, women empowerment; reduce consumerism, e-waste & electrical waste recycling, etc.)	Complete the joint ventures & work on providing new ones	Decision makers at the MoI – Industrial Permitting Dept./Control Bureau – Technical Affairs & Industrial Services Department /Standards & QC Bureau	Decision makers at the MoI – UNIDO - ALI	Continue communication with UNIDO to complete the implementation of the joint ventures				Continue the work

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		1.4.2 Launch complementary studies to establish the first two IZs in participation with municipalities, and the private sector within the framework of the Strategic Development Plan for the IZs 2030	Complete the 2 complementary studies for both zones	Decision makers at the MoI – Industrial Permitting Dept./Industrial Cities & Industrial Zones Bureau	Decision makers at the MoI – concerned international stakeholders - ALI	Continue communication with concerned international stakeholders to prepare for projects and provide funding				2021 First quarter
		1.4.3 Allocate a part of the funds granted by the European aids & other donors to Syrian refugees in Lebanon, to be spent on national tenders (Lebanese industries & companies) instead of being spent	Reach an agreement with the European donors to adopt this idea	Decision makers at the MoI – Industrial Permitting Dept. – Industrial Information Dept. –	Decision makers at the MoI – Concerned international stakeholders - ALI	Continue communication with the EU Mission to Beirut, and the Headquarters in Brussels, to prepare for				2021

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		on international tenders, to support the Lebanese economy and the productive sectors		Economic Studies Industrial Development Dept.		projects and provide funding				
		1.4.4 Launch & develop executive agro-food roadmap in collaboration with UNIDO	Launch the strategy	Decision makers at the MoI – Al-Diwan Dept. – Industrial Permitting Dept. – Technical Affairs & Industrial Services Dept. /Standards & QC Bureau – Economic Studies &	Decision makers at the MoI – UNIDO – Concerned international stakeholders – ALI – LIBNOR - IRI	The strategy is ready awaiting decision makers at the MoI				2020

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				Industrial Development Dept.						
	1.5 Building sustainable Industrial Zones	1.5.1 Start implementing the second phase: the completion of the engineering plans of the "Strategic Plan for the development of the IZs 2030", which is based on 6 pillars: <ul style="list-style-type: none"> ➤ Build new IZs on lands owned by municipalities, with developed infrastructure that surrounds the entire Lebanese territory, equipped with 	Complete the engineering plans	Decision makers at the MoI – Permitting Department / Industrial Zones Bureau – Technical Affairs & Industrial Services Department	Decision makers at the MoI - UNIDO – Concerned international stakeholders - ALI	Implementation started with agreement on the rulebook, and will be completed with necessary legal measures to be concluded				2021 First Quarter

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		<p>45% solar energy, connected to each other and to ports, railways, and gas pipelines from the Lebanese coast</p> <ul style="list-style-type: none"> ➤ Rehabilitate existing IZs surrounding Beirut (17 existing IZs) ➤ A dry port at the center of Al-Bekaa (Riyyak), to reduce congestion at crossing points (Beirut, Al-Masnaa', the coastal road), also for packaging and wrapping 								
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		<p>activities, among others.</p> <ul style="list-style-type: none"> ➤ Power plants in some of the new IZs, to feed these zones and their surrounding areas. ➤ Build an artificial tunnel on the existing road connecting Beirut to AL-Bekaa, covered with solar panels. This tunnel will keep the road open throughout the year (not blocked by snow), and the cost and time it requires to achieve are far 								
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		<p>less than Hammana-Jdita tunnel.</p> <p>➤ Establish technology, innovation and advanced knowledge industry, on the coastal and western slope areas, and build a technology zone for construction, most likely in Al-Kaa' region, targeting Iraq and Syria.</p> <p>The implementation phases:</p> <ul style="list-style-type: none"> ○ Preliminary studies have been completed 								
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		<p>at a one million Euros granted by Italy for the first 3 new IZs (Al-Kaa', Baalbek, Turbol-Kosaya), and one of the largest existing zones in Beirut suburbs (Al-Dekwaneh).</p> <ul style="list-style-type: none"> ○ Italy offered a 7 million soft loan, ready for Baalbek IZ to be executed. ○ Legal measures are being taken at the Council for reconstruction & Development 								
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		<p>for a soft loan from the European Investment Bank (EIB), of 52 million Euros for the IZs implementation, in addition to 4 million Euros grants for the final detailed studies for the first 3 IZs.</p> <ul style="list-style-type: none"> ○ The remaining amount for the completion of the necessary steps, worth 105 million Euros in preparation for a soft loan from 								
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		<p>the European Bank for Reconstruction and Development (EBRD), in addition to 25 million dollars from CEDRE. The first new IZs will create around 33000 direct and indirect job opportunities.</p> <ul style="list-style-type: none"> ○ The overall project is expected to create an estimated 150,000 new job opportunities. 								
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	1.6 Reduce the Impact of Industry on environment	1.6.1 Complete the legalization and upgrading of industries, speed up industrial permitting mechanisms and services offered by the joint committees, with concerned Administrations.	Temporary closure	Decision makers at the MoI – Industrial Permitting Dept. – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Regional Depts.	Decision makers at the MoI – Ministry of Interior & Municipalities (MoIM)	On-going work & follow-up on the legalization of not permitted industries				Ongoing work

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		1.6.2 Temporary closure of any factory polluting rivers, mainly Al-Litani river and treatment of liquid waste discharge in its riverbanks, in collaboration with the European development Fund (EDF) (August 2020)	Temporarily closure of non-complying permitted industries	Decision makers at the MoI – Industrial Permitting Dept. - Technical Affairs & Industrial Services Dept. - Regional Departments	Decision makers at the MoI – MoE – MoIM/ Governors, unions of municipalities, and municipalities	Ongoing work and follow-up				On-going work
		1.6.3 Follow-up on joint work with the MoE, the Litani river Authority (LRA), to complete works for ending industrial pollution to reach its minimum level on the riverbanks, and	Reduce industrial pollution	Decision makers at the MoI – Industrial Permitting Dept. – Technical Affairs &	Decision makers at the MoI- MoE – MoIM – Governors, municipalities union, and municipalities	On-going work & follow-up on the joint work				On-going work

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		continue to monitor commitment to measures		Industrial Services Dept. – Regional Depts.						
		1.6.4 Launch the campaign of reducing Litani’s riverbanks pollution to zero per cent, and collaborate with concerned municipalities to encourage industrialists on the use of alternative energy which will help reduce the energy cost, and study the need for intensive	Launch the campaign	Decision makers at the MoI – Industrial Permitting Dept. – Technical Affairs & Industrial Services Dept. – Regional Depts.	Decision makers at the MoI – MoE – MoIM/ governors, Municipalities Union-municipalities	Prepare to launch the campaign				2020

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		energy.								
		1.6.5 Encourage industrialists to use alternative energy which will reduce energy costs, and to study the intensive-energy needs	Increase the number of industrialists that use alternative energy	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. - Industrial Permitting Dept. – Regional Depts.	Decision makers at the MoI – BDL – Ministry of Energy & Water (MoEW) – UNIDO - ALI	On-going work, will be completed in collaboration with ALI & UNIDO				On-going work

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2. Promote industrial exports	2.1 Initiatives that promote Lebanese products internally & abroad such as platforms and websites	2.1.1 A platform that links industrialists with suppliers of Lebanese raw materials and manufacturing supplies	Launching the platform	Decision makers at the MoI – Industrial Information Dept. - Technical Affairs & Industrial Services Dept.	MoI – office of the Minister of State for Administrative Reform in Lebanon (OMSAR) – Ministry of Telecommunications (MoTC) – ALI					2021 First quarter
		2.1.2 A Platform that links consumers (within Lebanon & abroad) with Lebanese products and Lebanese industrialists	Launching the platform	Decision makers at the MoI – Industrial Information Dept. – Technical Affairs &	MoI – OMSAR – MoTC - ALI					2021 First quarter

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				Industrial Services Dept. – Regional Depts.						
		2.1.3 Encourage initiatives pertaining to new technologies and foreign investment, and issue industrial pre-feasibility studies	Developing studies & taking new initiatives	Decision makers at the MoI – Industrial Information Dept. – Technical Affairs & Industrial Services	MoI – OMSAR – MoTC - ALI	Launch the National AI Strategy (2020-2050), follow-up on the IZs Development Plan 2030 implementation, including				2021

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				Department – Economic Studies & Industrial Development Dept.		technology & innovation clusters				
		2.1.4 Decide on the industrial merging and , reduction of property betterment fees to 2% for 3 years, 3% for 3-5 years, 5% for 5-7 years, and back to 10% after 7 years (The Parliament)	Pass the Merging Law with a new formula that gives incentives	Decision makers at the MoI – Al Diwan Dept. – Industrial Permitting Dept. – Technical Affairs & Industrial Services Dept. –	MoI – Council of Ministers – Parliament - MoF	Continue communicating with stakeholders to pass the amended Merging Law				2021 First quarter

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				Economic Studies & Industrial Development Dept.						
		2.1.5 Collaborate with economic & academic private sectors to: - Establish technology and innovative pilot projects, to help innovators and creators complete their scientific researches and help	Increase of technology incubators number	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. – Industrial Information	MoI – MEHE – the private sector – ALI – Universities – Technology incubators – scientific research centers	On-going + follow-up				On-going + follow-up

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		<p>them get to the marketing and production part. Also, to help local industrial SMEs to understand the imported techniques and achieve technical transfer</p> <p>- Support the peripheral regions (remote villages) by establishing centers or incubators: training to attract companies & investors, work with municipalities union to establish centers or digital industry incubators, mainly startups</p>		Dept. – Economic studies & Industrial Development Dept.						
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		<ul style="list-style-type: none"> - Provide a proper working environment for start-ups, and offer best legal and administrative regulations, provide funding, and hire world class digital talents - work on building "Beirut Knowledge Village" group - Provide specialized education centers to attract regional students in all fields, and international students for specific fields of specialization according to the local market needs (and targeted markets) - Support digital, 								
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		knowledge, and technology industries: by starting to shift to the knowledge economy, creation of comparative advantages in knowledge and specialized fields (FinTech, CreativeTech, EdTech, & HealthTec), including technology, telecommunication, programming, electronics, alternative energy, and advanced industrial equipment.								
		2.1.6 Launch an online platform that connects national industries to each other, and links these industries with consumers, farmers, traders, and a number	To launch the platform	Decision-makers at the MoI - /head of Technical Affairs & Industrial	MoI – MEHE – MoTC – OMSAR – Private sector – ALI – Universities – Technology	Continue to communicate with OMSAR				2021 First Quarter

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		<p>of Lebanese universities, to benefit from research capacities and scientific ideas, and encourage the applied learning in view of the labour market needs. It will have the following functions:</p> <ul style="list-style-type: none"> ➤ Provide supply-demand matching, between the demand for labour (labour market needs: job opportunities at industries and relevant required qualifications), and offer (scientific fields of 		<p>Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.</p>	<p>businesses incubators – Scientific research centers</p>					
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		<p>specializations and skills available at universities)</p> <p>➤ Create a space for cooperation between universities, and technical institutes on one hand, and industries on the other hand, in terms of presenting industrialists needs for technical work tools and/or manufacturing of new equipment, and development of existing ones, in addition to the provision of jobs for new graduates (R&D</p>								
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		<p>+ Jobs).</p> <p>➤ Create integration between Lebanese industrialists (clustering), by defining the needs of each industry for raw materials, semi-finished and finished products used in their manufacturing. This will allow industries to be informed about the manufacturing sector of other industries and create a business-to-business integration among</p>								
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		<p>them.</p> <ul style="list-style-type: none"> ➤ Display Lebanese products exclusively with prices and work on their geolocalization. ➤ Promote e-commerce of Lebanese products without middlemen between industrialists and consumers. 								
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		2.1.7 Organize and participate in exhibitions in Lebanon and abroad, within a goal-oriented and specialized perspective, and develop a mechanism for it, in collaboration with Lebanese industrialists under the framework of the joint protocol signed in 2002 aimed to organizer the participation in international	Increase in the number of participants in exhibitions	Decision-makers at the MoI – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	MoI – MoET - ALI	Coordination with the MoET, and ALI				Ongoing work

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		exhibitions.								
	2.2 Launch a media initiatives for industry	2.2.1 Work on changing societal culture & common consumer perceptions of national industry.	Increase the local consumption volume of national goods.	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	MoI – MoET – MEHE – ALI – MoIN– All audio-visual media.	On-going work at all levels				On-going work

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		2.2.2 Work to reduce the cost of national products promotional advertising, by signing collaboration agreements between the Lebanese advertising companies (audio-visual and written) and ALI, under the patronage of the Mol and the MoIN	Reduce costs & increase the volume of promotion of industrial products	Decision makers at the Mol – Technical Affairs & Industrial Services Dept. - Economic Studies & Industrial Development Dept.	Mol – ALI – MoET – MoIN – Ministry of Culture (MoC) – All audiovisual media outlets	On-going work at all levels				2021

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		2.2.3 encourage the consumption of Lebanese industrial products through reduced costs & improved quality	Increase the local consumption volume of national goods	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. - Economic Studies & Industrial Development Dept.	MoI – ALI- MoIN- MoET – MoC – All audio-visual media outlets.	On-going campaign to encourage the consumption of Lebanese Industrial products				On-going work
		2.2.4 Demonstrate & consolidate the direct	Increase the industrial	Decision makers at	MoI – ALI – MoIN – MoET	On-going coordination				On-going

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		relationship between the growth of industrial production and the country's prosperity	output	the MoI – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	– MoC – All audio-visual media outlets	with concerned parties				work
		2.2.5 Collaboration with universities, colleges, and schools to incorporate in the	Modify and develop curricula which helps	Decision makers at the MoI – Industrial	MoI – MEHE – Private sector – ALI – Universities -	Continue communicating with MEHE to include				2021

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		curriculum, classes to increase students' awareness on the importance of national industry.	in keeping pace with global development, and continuous improvement of the Lebanese products quality, accompanied by an electronic platform that links university students with industrialists	Information Dept.- Technical Affairs & Industrial Services Department – Economic Studies & Industrial Development Dept.	The Center for Educational Research and Development - IRI	classes about national industry in curricula				
		2.2.6 Prepare periodic	Periodic	Decision	Mol – MEHE –	A number of				On-going

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		and appropriate brochures with information and statistics about: The reality of the industrial sector in Lebanon and the development plan - an introduction to the ministry's tasks, powers, achievements, services, procedures, required documents, duration and cost.	issuance of relevant brochures and pamphlets	makers at the MoI – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	the private sector – ALI – Universities – MoC - MoIN	brochures, studies, and researches have been prepared, and are published on the ministry's website; this work is ongoing and followed-up continuously.				g work
		2.2.7 Encourage the production of documentaries to promote industrial	Number of documentaries	Decision-makers at the MoI – Industrial	MoI – MEHE – MoIN – the private sector – ALI -	A number of programs have been prepared and				On-going work

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		advertising		Information Dept. – Economic Studies & Industrial Development Dept.	universities	work is on-going & followed-up				
	2.3 Promote partnership with external parties & international organizations	2.3.1 Communicate with the ambassadors of Arab and foreign countries to deepen cooperation and exchange, especially in the areas of export promotion	Increase the volume of exports	Decision makers at the MoI – Industrial Information Dept. - Economic Studies &	MoI – MoET – MoFA- Foreign missions	On-going communication with the diplomatic missions in collaboration with the MoFA				On-going work

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				Industrial Development Dept.						
		2.3.2 Negotiate with international partners to agree on the import and export of Lebanese products to the countries they support.	Increase in the volume of Lebanese exports	Decision makers at the MoI – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	MoI – MoET – MoFA – Foreign missions	On-going and continuous communication with diplomatic missions in cooperation with the MoFA and MoET				Ongoing work
		2.3.3 Work to remove technical obstacles & barriers to facilitate exchange and increase Lebanese exports and	Remove trade barriers	Decision makers at the MoI – Industrial Information	MoI – MoET – MoFA – Foreign missions	On-going and continuous communication with diplomatic				Ongoing work

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		imports of basic raw materials		Dept. – Economic Studies & Industrial Development Dept.		missions in collaboration with the MoFA & MoET				
		2.3.4 Mutual recognition of certificates of conformity and specifications.	Increase in the number of memoranda of understanding and mutual recognition	Decision makers at the MoI – Technical Affairs & Industrial Development Dept. / Standard & Quality Control Bureau –	MoI – MoET – MoFA- foreign missions – LIBNOR - IRI	On-going and continuous communication with diplomatic missions, in collaboration with the MoFA, and MoET				On-going work

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				Industrial Information Department – Economic Studies & Industrial development Department /Industrial Protection & support Bureau						
		2.3.5 Provide petroleum derivatives for the industry's needs at reduced and subsidized prices.	The percentage of price reduction	Decision-makers at the Mol	Mol – The Council of Ministers – Ministry of Energy & Water (MoEW) –	Communicate with the exporters to get the best prices and quality				2021

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					MoET - MoF					
		2.3.6 Work to implement the principle of bartering (Troc) products with countries with which we have mutual needs	increased volume of exports	Decision-makers at the MoI – Industrial Information Dept. – Economic Studies & Industrial Development Dept. /Exports Promotion Bureau	MoI – MoET – MoFA – Customs Administration (CA)	Communication with concerned international parties				2021

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		2.3.7 Continue to communicate with the EU to ease technical barriers and increase the volume of Lebanese exports to the EU	Increase the exports volume to the EU	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. / Economic Studies & Industrial Development Dept.	MoI – MoET – MoFA – EU Mission - CA	Continue effective communication with the EU mission				Ongoing work

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		2.3.8 Work to amend international agreements and communicate with foreign stakeholders to make these agreements more beneficial for Lebanon, and abstain from signing new agreements that are not mutually beneficial to Lebanon in the future.	Amending as many international agreements as possible	Decision-makers at the MoI – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Services Dept.	MoI – Council of Ministers – MoET - MoFA – CA – Foreign missions	Take a decision at the level of the Council of Ministers to reconsider international agreements, coordinate, and communicate with foreign missions				2021
		2.3.9 Sign International MOUs and agreements pertaining to mutual recognition of national specifications and	Increase in the number of signed MOUs and agreements,	Decision makers at the MoI – Technical Affairs &	MoI – Council of Ministers – MoET – MoFA – CA – Foreign missions	On-going work and will be completed in coordination				On-going work

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		certificates of conformity.	and facilitate exchanges accordingly.	Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.		with MoET and the MoFA				
		2.3.10 Strengthen the role of economic	Increase industrial	Decision makers at	Mol – Council of Ministers –	On-going communication				On-going

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		attachés at embassies in order to find and study new outlets for products and services of Lebanese origin, and work on solving problems resulting from the non-implementation of trade agreements with the countries with which Lebanon is bound by this type of agreements, and to inform and facilitate the participation of industrialists in international exhibitions.	exports, open new markets, and prepare appropriate cooperation and exchange agreements	the MoI – Technical Affairs & Industrial Development Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	MoET – MoFA – CA – Foreign missions	n between the MoI & the economic attachés for the exchange of information about new & promising markets for Lebanese products and any joint development projects with foreign countries				
	2.4 Easing exports	2.4.1 Facilitate the	Increase of	Decision	Mol – Council	Work is being				2021

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	barriers	export procedures of industrial products, and import of raw materials, spare parts, and industrial equipment, in collaboration with CA to reduce costs	industrial exports, and productivity ; and improvement of the quality of the industrial sector	makers at the MoI – Technical Affairs & Industrial Services Dept., Industrial Information Dept. – Economic Studies & Industrial Development Department / Industrial Protection & Support Bureau	of Ministers – MoET – MoFA – CA – Foreign missions	followed-up and completed effectively in coordination with the MoET – MoF – the Council of Ministers – and the Central bank				
		2.4.2 Combat tax evasion and smuggling	Reduce smuggling to the	Decision makers at the MoI –	MoI – Council of Ministers – MoET – MoFA	Take a decision at the level of the				2021

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		through legal crossings (by tightening control, use information and scanners, and coordinate between all security agencies), and illegal ones (by imposing maximum control and collecting fees through them and/or close and monitor them by the security forces) and impose on Lebanese importers to submit copies of customs declaration in the country of origin at border crossings and ports, (airport – sea ports, etc.)	lowest level	Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept. / Exports Promotion Bureau	– CA – Foreign missions	Council of Ministers				

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		2.4.3 Work on a draft law for the exemption of industrial exports from income tax by 100% after the 50% exemption law has been established	Passing the draft law after its transfer to the Council of Ministers	Decision makers at the MoI – Al-Diwan Dept. – Technical Affairs & Industrial Services Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept./Exports	MoI – The council of Ministers – the Parliament – MoF – MoET – MoFA - CA	The draft Law has been transferred to the MoFA – Work will be completed in collaboration with the MoET, MoF, and CA				2021

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				Promotion Bureau						
		2.4.4 Work on a draft law pertaining to the value-added tax exemption of imported raw materials, machines, and equipment for industrial use	Passing the draft law after its transfer to the Council of Ministers	Decision makers at the MoI – Al-Diwan Dept. – Technical Affairs & Industrial Services Dept. – Technical Information Dept. – Economic Studies & Industrial Development Dept. /Industrial Protection	MoI- Council of Ministers – the Parliament – MoF – MoET – MoFA - CA	The draft law has been transferred to the MoF – the work is being completed in collaboration with the MoET – MoF – and CA				2021

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				& Support Bureau						
3. Support the establishment of new industries (Knowledge & modern technology)	3.1 Improve investment environment in the industrial sector	3.1.1 Work on preparing studies for the establishment of a space (Like Silicon Valley) on an appropriate commons land (offered freely for the project), and provide foreign investments.	Complete primary studies	Decision makers at the MoI – Permitting Dept. – Technical Affairs & Industrial Services - Industrial Information Department	MoI – council of Ministers – the Parliament – MoF – MoIM					2021
		3.1.2 launch the National AI Strategy (2020-2050)	Launching of the strategy	Decision makers at the MoI – Economic Studies & Industrial Development Dept. -	MoI – Council of Ministers – MoTC- IDAL – ALI	The Strategy is completed and ready			One week	2020

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				Industrial Information Dept. – Technical Affairs & industrial Services Dept.						
		3.1.3 Pass a draft law for the income tax exemption of up to 5% on production expenditures on research and development	Passing the law	Decision makers at the MoI – Industrial Information Dept.- Economic Studies & Industrial Developme	MoI – Council of Ministers – Parliament – MoF – IDAL					2021

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				nt Dept. -						
		3.1.4 A programmed cooperation with IDAL, and conclude an agreement to promote and help investors in the industrial sector: <ul style="list-style-type: none"> Exemption of new industrial enterprises from fees and taxes Provide a higher level of motivation for inventors, innovators, entrepreneurs, and investors in technology and knowledge industries Provide incubators for inventors, innovators, 	Start implementing the project and widening the scope of benefitting from it	Decision makers at the MoI – The Permitting Dept. – Industrial Information Dept. – Economic Studies & Industrial Development Dept.	MoI –The Council of Ministers – The Parliament – MoF - IDAL					On-going

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		<p>entrepreneurs, and investors in technology and knowledge industries.</p> <ul style="list-style-type: none"> ○ 100% exemption from income tax and tax on profits ○ 100% exemption from factory's land registration ○ 50% exemption from construction fees. ○ Exemption of employer's contribution to the NSSF (23%), for two or more years by creating Committees of Enterprise, particularly for 								
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		<p>employees working in the fields of computers, communication technologies, digital transformation industries, innovations, creativity, and knowledge.</p> <ul style="list-style-type: none"> ○ Extend & reduce interest rates on current industrialists' loans ○ Reduce contribution fees to NSSF (by 25% for 2 years) 								

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		3.1.5 Reactivate the specific industrial tariff for industrial enterprises	Implement the program and extend its scope	Decision makers at the MoI – Technical Affairs & Industrial Services Department	MoI – The Council of Ministers – The Parliament – MoF – MoEW- Electricité du Liban					2021
	3.2 Support the establishment of new industrial businesses	3.2.1 Support the establishment of new industries in the fields and sectors of industrial value chains, which requires the following measures: <ul style="list-style-type: none"> Establish an industrial planning center (think tank), to identify which industrial sectors need support, and 	Establish new industries	Decision makers at the MoI – Permitting Dept. – Industrial Cities & Zones Bureau – Industrial Information Dept. – Technical	MoI – The Council of Ministers – The Parliament – MoF/Real Estate Affairs Dept. – MoA – ALI					Ongoing

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		<p>ensure the highest economic and national profitability and rentability, by priority.</p> <ul style="list-style-type: none"> Launch the establishment of the model IZs, and ensure alternative power (reduce power cost by 20% minimum), in the suggested regions at Baalbek, Al-Qaa', and Turbol, and suggest the establishment of IZs at Quray'a (Al-Chouf), as well as in the free zones of light assembly industries. Identify the state's 		Affairs & Industrial Services Dept. – Economic Studies & Industrial Development Dept.						
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		<p>commons and arable properties where manufacturable crops can be planted, in partnership with the private sector and in agreement with MoF and the MoA, within the framework of food security, in order to provide:</p> <ul style="list-style-type: none"> ○ Fodder (to reduce imports -increase livestock of all kinds to secure raw materials for the manufacture of dairy, cheese, canned foods, oils, etc.) 								
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		<ul style="list-style-type: none"> ○ All types of cereals (for canned food, pastries; to meet local market needs and for export, etc.) ○ Afforestation with fast-growing tree species (for woodwork industries; and to reduce imports) ○ Fruits suitable for drying (various sweets and foods, etc.) ○ Agricultures suitable for manufacturing (vines - potatoes - orchards for juices – olives) 								
4. Protect and	4.1 Initiatives that improves	4.1.1 Launch the project of quality stamp for the	Launch the project	Decision makers at	Mol – The Council of	Set the selection				2020

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support the national industry to increase its productivity, expansion, and competitiveness	Lebanese product competitiveness and quality	Lebanese industrial products in collaboration with UNIDO		the MoI - Technical Affairs & Industrial Development Dept./ Standards & Quality Control Bureau	Minsters – UNIDO – ALI – LIBNOR - IRI	criteria, and methods of proving compliance to it, continuity, and follow-up methods				
		4.1.2 Embed the concept of production integration, specialization, and high-quality assurance	Improve the national products quality and focus on specialized competitive industries	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. – Economic	MoI – LIBNOR – IRI – ALI	On-going and continuous work between the MoI, ALI, LIBNOR and IRI, to improve the quality of national				2021

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				studies & Industrial Development Dept.		products and ensure production integration, and specialization amongst industrialists				
		4.1.3 Give the priority and preference in public tenders for national industry fixed at over 15% (publish all Lebanese Administration tenders on a public website and notify industrialists thereof)	Pass a law to allocate 15% of tenders to national industries, to modify article 131 of Public Accounting Law	Decision makers at the MoI – Permitting Dept. – Industrial Information Dept. – Technical Affairs & Industrial	MoI – The Council of Ministers – Tenders Bureau – ALI – the Parliament	Continue communicating with the Council of Ministers to implement preferential treatment for national industry by 15%, and				2021

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				Services Dept. – Economic Studies & Industrial Development Dept.		passing it through a law				
		4.14 Mandatory requirements (LIBNOR) adequate to international specifications, for industrialists to use in their industrial products	Issue new specifications	Decision makers at the MoI – Technical Affairs & Industrial Services Dept./ Standards & Quality Control Bureau	MoI – LIBNOR – IRI – ALI	On-going and actioned upon work				On-going

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		4.1.5 Collaborate with industrialists to improve Lebanese industry quality by committing to apply national standards issued by LIBNOR, in order to make Lebanese national products competitive to foreign products.	Improve the quality of products	Decision makers at the MoI – Technical Affairs & Industrial Services Dept./ Standards & Quality Control Bureau	MoI – LIBNOR – IRI – ALI	Transfer of foreign expertise, exchange of information, and establishment of specialized laboratories				مستمر On-going
		4.1.6 Intensify IRI's activities in terms of commitment to quality, implementation of environmental and international standards, and provision of required equipment	Embed the culture of testing, and activate research works	Decision makers at the MoI – Technical Affairs & Industrial Services Dept. / Standards & Quality	MoI – IRI – ALI	Communicate with local and foreign partners for the development of work				On-going

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				Control Bureau						
		4.1.7 Activate the work of LIBNOR	Increase the number of specifications	Decision makers at the MoI – Technical Affairs & Industrial Services Dept./Standards & Quality Control Bureau	MoI – LIBNOR - ALI	Collaboration with international organizations specialized in specifications and standards				Ongoing

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		4.1.9 Develop central markets in Lebanese regions in collaboration with municipalities, and electronic platforms to facilitate the promotion of industrial and agricultural products. These markets will directly link consumers with producers, without commercial middlemen.	Launch the idea of developing markets	Decision makers at the MoI – Industrial Information Dept. – Permitting Dept. – Technical Affairs & Industrial Services Dept. – Regional Depts. – Economic Studies & Industrial Development Dept.	MoI – The Council of Ministers – MoA- MoET- MoIM- Governors - ALI					2021

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				/Industrial Planning & Development Bureau - Media section						
		4.1.10 Activate the work of National Food Safety Agency, which will enable us to have a highly world class competitive production	Forming the agency	Decision makers at the MoI – Industrial Information Dept. – Permitting Dept. – Technical Affairs & Industrial services Dept./Standards & Quality Control	MoI – The Council of Ministers – LIBNOR – IRI – ALI - UNIDO					2020

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				Bureau						
	4.2 Combat dumping & increased imports	4.2.1 Impose the adoption of similar medicines (generics), and national medicines in the public sector, and social security providers; and encourage the manufacturing of pharmaceuticals in Lebanon.	Increase the share of national medicines manufacturing in the local market	Decision makers at the MoI – Industrial Information Dept. – Permitting Dept. – Technical affairs & Industrial Services Dept. /Standard & Quality Control Bureau – Economic Studies & Industrial Development	MoI – The Council of Ministers – MoPH – All social security providers – LIBNOR – IRI – ALI - UNIDO	Continue working with the MoPH and the National Pharmaceutical Industry Association to adopt generic medicines.				2021

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				nt Dept.						
		4.2.2 Define the imported raw materials that can be provided locally mainly in food industries	Making a list of raw materials	Decision makers at the MoI – Industrial Information Dept. – Technical affairs & Industrial Services Dept./ Standards & Quality Control Bureau	MoI – The Council of Ministers – MoET – LIBNOR – IRI – CA – ALI – UNIDO	Work with relevant stakeholders to prepare a list of raw materials that can be replaced by local ones with the same quality & efficiency				2021
		4.2.3 Define the imported industries that can be replaced	Make a list of goods	Decision makers at the MoI –	MoI – The Council of Ministers –	Work with relevant stakeholders				2021

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		locally with same quality & efficiency		Industrial Information Dept. – Technical Affairs & Industrial Services Dept./ Standards & Quality Control Bureau	MoET – LIBNOR – IRI – ALI – UNIDO - CA	to make a list of goods that can be replaced by locally produced goods, with same quality & efficiency				
		4.2.4 Activate Control checks and impose technical standards on imported products based on national	Adherence of imported products to national specification	Decision makers at the MoI – Industrial Information	MoI – The Council of Ministers – MoET – LIBNOR – IRI –	Follow-up the periodic inspections undertaken by the MoI's				On-going work

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		specifications, to safeguard consumer's health and safety	s	Dept./ Standards & Quality Control Bureau	ALI – UNIDO - CA	teamwork on industries				
		4.2.5 Support the dairy and cheese sectors which intersect with the agricultural and livestock sector by facilitating the imposition of anti-dumping procedures,	Increase the volume of the production sector	Decision makers at the MoI – Industrial Information Dept. – Technical Affairs &	MoI – The council of Ministers – MoET – MoA – LIBNOR – IRI – ALI – UNIDO - CA	Put the dairy and cheese sector on the agenda of the Commission for the Combat of Dumping &				2021

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		and the reduction of imports bill.		Industrial Services Dept./ Standards & Quality Control Bureau – Economic Studies & Industrial Development/ Industrial Protection & Support Bureau		Increased imports, to offer the required support				
		4.2.6 Increase custom fees on goods imported from countries with which Lebanon does not have any trade agreements, and which have similar products in	Increase the industrial output	Decision makers at the MoI – Industrial Information Dept./ Standards &	MoI – The Council of Ministers – MoF – MoET – CA – ALI	Coordinate with relevant stakeholders, make a list of goods imported from				2021

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		the Lebanese industry, based on the analysis of imports statistics of the said products.		QC Bureau – Economic Studies & Industrial Services Dept. / Industrial Protection and Support Bureau		countries with which Lebanon doesn't have any trade agreements, and which have similar products in the Lebanese industry				
		4.2.7 Impose import permits on imported items which have national similar products	Increase the number of permits	Decision makers at the MoI – Industrial Information Dept. – Technical Affairs & Industrial	MoI – The Council of Ministers – MoF – MoET – CA – ALI	Continue working				On-going

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				Services Dept./ Standards & QC Bureau - Economic Studies & Industrial Development Dept./Industrial Protection & Support Bureau						
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