



Evaluation of The Operational Plan-2018



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List of Acronyms & Abbreviations

ALI	Association of Lebanese Industrialists
AUB	American University of Beirut
BDL	Banque Du Liban
CA	Customs Administration
CAS	Central Administration of Statistics
CCIA	Chambers of Commerce, Industry and Agriculture
CDR	Council for Development and Reconstruction
CLS	Center for Lebanese Studies
EBRD	European Bank for Reconstruction and Development
EC	European Commission
EIB	European Investment Bank
EU	European Union
IECD	European Institute for Cooperation and Development (Institut Européen de Coopération et de Développement)
IRI	Industrial Research Institute
LSBC	Lebanese Spanish Business Council
LIBNOR	Lebanese Standards Institution
LIRA	Lebanese Industrial Research Achievements Program
LIU	Lebanese International University
MEHE	Ministry of Education and Higher Education
MoA	Ministry of Agriculture
MoE	Ministry of Environment
MoET	Ministry of Economy and Trade
MoF	Ministry of Finance
MoFA	Ministry of Foreign Affairs and Emigrants
MoI	Ministry of Industry
MoPH	Ministry of Public Health
MoSA	Ministry of Social Affairs
MoT	Ministry of Telecommunications
OP	Operational Plan
PPD	Public-Private Dialogue
SDG	Sustainable Development Goals
SME	Small & Medium Enterprises
SP	Strategic Plan
TAIEX	Technical Assistance and Information Exchange
UFM	Union for the Mediterranean
UNIDO	United Nations Industrial Development Organization
VNR	Voluntary National Review

1. Action Plan – Review of 2018

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
1.1.1	Simplify Permitting procedures of Small and Medium Enterprises (SMEs), legalize and guide them in cooperation with partners (Ministries of Social Affairs (MoSA), Ministry of Public Health (MOPH), Ministry of Agriculture (MoA), Ministry of Public Works and Transport (MoPWT), Ministry of Social Affairs (MoSA), Urban Planning, Association of Lebanese Handcrafters, Association of Lebanese Industrialists (ALI), Chamber of Commerce, Industry & Agriculture in Lebanon (CCIAL)).	<ul style="list-style-type: none"> - Pass the draft amendments of Decrees No. 8018 & 5243 for the simplification of Permitting Procedures. - Circulate Decrees 8018 and 5243 through available media outlets. 	<ul style="list-style-type: none"> - Amendments are nearly completed with continuous follow-up. - A large number of the non-permitted industrial enterprises submitted requests to settle and legalize their status. Municipalities started to respectively provide us with information about unpermitted industries each within their jurisdictions. 	<ul style="list-style-type: none"> - Awaiting the government formation for the legalization files to take their legal course and get approved by the Parliament. 	Partial

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
1.1.2	<p>Launching and following-up on joint ventures with international, regional, governmental and non-governmental organizations, foreign governments, World Bank, European banks, European Union, Banque du Liban, and financial establishments to increase incentives that secure additional financing for the industrial sector and provide technical assistance (industrial zones, alternative energy, clean environment, research and development, training, marketing, new differentiated products).</p>	<ul style="list-style-type: none"> - Establish joint ventures with international, regional, governmental and non-governmental organizations, foreign governments, World Bank, Banque du Liban and financial establishments to increase incentives that provide additional financing to the industrial sector. - Offer technical assistance (industrial zones, alternative energy, clean environment, research and development, training, marketing, new and differentiated products). 	<ul style="list-style-type: none"> - A number of joint ventures was set up between the MoI and Lebanon's Directorate General of Vocational and Technical Education in cooperation with UNIDO, the Japanese, Austrian and Italian governments to support small industrial enterprises (Clusters) in the sectors of furniture, construction, soap, cheese and dairies, Jezzine handicrafts (knives, spoons, forks, etc.) by: <ul style="list-style-type: none"> • Organizing several trainings and workshops and offering consultancy services in 2018 to develop industrialists' skills (designs, types, and quality, etc.). • Supplying small industrial enterprises with needed (tax-exempt) industrial machinery and equipment, financed by donors (UNIDO, Japan, Austria, Italy). 		Ongoing (continuous work)

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
			<ul style="list-style-type: none"> • Establishing networks between industrialists and between industrialists and potential customers. • Significant promotion of production integration. • Launching of the second phase of the EU-funded Med test II project in cooperation with UNIDO, as a part of the Switchmed program aimed at improving resource efficiency (water, energy, raw materials) in the production process (sustainable production) that helps implementing the sustainable development goals (SDGs) by reducing pollution, emissions and production costs. • Organizing a field visit to Italy to provide the MoI with needed technical assistance and advisory support for the establishment of industrial zones, to help the government attract funds 		

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
			for the development of these zones and establish investment partnerships in the industrial sector and other areas between the private sector entrepreneurs in Italy and Lebanon. <ul style="list-style-type: none"> • Conducting training courses in cooperation with the European Union (TAIEX) to provide technical assistance to the MoI, the Industrial Research Institute (IRI) and the Lebanese Standards Institution (LIBNOR) on the procedures of Food Inspection and Food Safety in Lebanon in accordance with European standards and specifications. 		
1.1.3	Institutionalize Public-Private dialogue (PPD) to support SMEs and handcrafters, particularly those specialized in information technology, herbs, and electronic	<ul style="list-style-type: none"> - Work on the approval of the Draft resolution - Start the effective implementation of the draft resolution. 	<ul style="list-style-type: none"> - The draft law for the establishment of the National Industry PPD Committee was updated by decision of the Prime Minister after consulting the Civil Service Board and the 	Under follow-up	Partial

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	control panels and apply it to other sectors respectively.		State Consultative Council. A letter was sent to the Presidency of the Council of Ministers General Secretariat to provide input. Accordingly, the draft resolution was amended and returned to the State Consultative Council.		
1.1.4	Pass the Industries Merging draft law; promote its benefits, and channel investments towards production expansion and integration to give effect to the Decree on Real Estate Improvement, and tax reduction (from 10% to min. < 5%) to alleviate industrialists' burdens.	<ul style="list-style-type: none"> - Implement the draft law and complete necessary correspondence related to this law. - Promulgate the law via available media outlets. 	<ul style="list-style-type: none"> - The draft law reached the Joint Parliamentary Committees awaiting its adoption. 	Under follow-up	Partial
1.2.1	Upgrade the MoI's Industrial Cities & Zones Bureau to the level of Department and strengthens its role. Complete the infrastructure of the new suggested industrial zones	<ul style="list-style-type: none"> - Complete engineering studies for the new suggested industrial zones establishment through UNIDO and start building the industrial zones. - Enterprises to start join 	<ul style="list-style-type: none"> - Master Plan studies of four industrial zones in Baalbek, Terbol, Qosaya, Al-Jaliliya and Al-Qaa' were carried out in collaboration with UNIDO; funded by the Italian Government. 	Under follow-up with relevant actors pending the adoption of the Amendment of the MoI Establishment draft law to	Partial

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	(Baalbek, Terbol, Mtein and/or others); funded by the Netherlands in collaboration with UNIDO.	the new industrial zones.	<ul style="list-style-type: none"> - Engineering studies have not started yet for Al-Mtein pending the Council of Ministers' decision (the Terms of Reference (TOR) have been approved and sent to the Council for Development & Reconstruction (CDR)). - No industrial enterprise has yet joined the new zones, but many expressed their desire to do so pending the completion of IZs. - Cooperation and coordination meetings with concerned municipalities (Baalbeck, Al-Qaa', Terbol), administrations (CDR-MoE), relevant international bodies (UNIDO, the Italian Cooperation, EIB, EBRD) in addition to Khatib & Alami Company. 	upgrade the bureau to Department level and develop the ministry's functions to keep up with future tasks and activities.	

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1.2.2	Hold periodic meetings with related administrations and stakeholders (public administrations, public entities, syndicates, and municipalities) to develop the infrastructure and services supporting the industrial enterprises and industrial zones.	<ul style="list-style-type: none"> - Secure funding for the implementation of infrastructure development projects in collaboration with stakeholders and services supporting the industrial enterprises and industrial zones. 	<ul style="list-style-type: none"> - Funding was provided by EIB, the Italian government and EBRD to carry out the implementation studies and infrastructure of Baalbek-Turbol/ Qosaya, Al Qaa' and Al-Mtein in addition to the existing industrial zones. Meetings are currently being held with universities to carry out Current Situation Studies for areas surrounding Beirut, in preparation for the necessary funding for their rehabilitation (17 industrial zones). - The first study was carried out by ALBA University for the Dekwaneh Industrial Zone. - A strategy for sustainable development 2030 was developed for industrial zones based on four pillars: <ol style="list-style-type: none"> 1. Establishment of modern IZs along the Lebanese border 		Ongoing (continuous work until modern industrial zones project is completed).

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			<p>connected to each other and to the ports on the Mediterranean by railways and pipelines of the newly discovered gas in the Lebanese territorial waters.</p> <ol style="list-style-type: none"> 2. Rehabilitation of the IZs surrounding Beirut. 3. Establishment of a dry port in the region of Riyyak to take pressure off the port of Beirut and border crossing points. 4. Establishment of decentralized power plants in each new industrial zone built under this project. <p>This project is expected to create more than 100,000 new job opportunities and to ensure sustainable development of the targeted industrial zones. It will also prepare Lebanon to</p>		

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			become an advanced platform for the reconstruction of the surrounding area.		
1.3.1	Positively encourage industries by all available means to train workers, and raise their level of expertise.	- Training courses were provided and communicated to industrialists in collaboration with UNIDO, the EU and the European Institute for Cooperation and Development (IECD). Industrialists attended these trainings in collaboration with the Association of Lebanese Industrialists (ALI).	- Participated in the Transition to the Green Economy in the Middle East training, that was held in Barcelona, Spain, from 11 to 13 December 2018. - Participated in the Union for the Mediterranean (UfM) Experts Technical Meeting on Industrial Cooperation that was held in Barcelona, Spain on 3 and 4/12/2018.		Ongoing (continuous work)
1.3.2	Work internally and externally to support qualified and promising industries with loans, donations, trainings, etc., and develop their equipment and productivity.	- Look into the status quo of loans granted to industrialists and find ways to increase such loans, and solve related problems.	- Continuous contact with Banque du Liban to facilitate financing the industrial sector. - Banque du Liban promulgated a decision to support the operating capital of factories.		Ongoing (continuous work)

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			<ul style="list-style-type: none"> - A memorandum of understanding (MOU) was signed with Fransabank to encourage joint ventures, find financing opportunities for industrialists in the field of sustainable energy and encourage the green industry. - Joint ventures were initiated with UNIDO - Workshops are being organized by the Ministry (food safety, liquid waste treatment, best use of resources, etc.). 		
1.3.3	Promote the concepts of production specialization and integration, internally and externally by all means available.	<ul style="list-style-type: none"> - Conduct B to B meetings between businessmen specialized in the concepts of specialization and integration and representatives from the industrial sector to transfer expertise. - Hold specialized and purposeful workshops, conferences and seminars for guidance and 	<ul style="list-style-type: none"> - Actively participated in the National Committee for the Implementation of the 2030 Agenda for Sustainable Development Goals (SDGS) meetings- which lasted for over a year, promoting the concepts of production specialization and integration, sustainable production and consumption, 		Ongoing continuous work

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		<p>preparation.</p>	<p>environmental preservation, social responsibility, etc.) - comprising representatives from both the public and the private sectors. The MoI played an active role in the preparation of the Lebanese Voluntary National Report (VNR) submitted to the United Nations.</p> <ul style="list-style-type: none"> - Continuously encouraging production specialization and integration among industrial small and medium enterprises (SMEs) in the sectors of furnishing, construction, soap, cheese and milk, Jezzine's handcrafts (knives, spoons). - Several orientation workshops were held at the Chamber of Commerce, Industry and Agriculture (CCIA) in Tripoli and the South, in cooperation with Fransabank, entitled "A full-Pledge Approach towards Financing 		

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			<p>Sustainable Energy”.</p> <ul style="list-style-type: none"> - Business meetings were held with the President of the Lebanese-Spanish Business Council (LSBC) in order to establish productive partnerships, develop trade exchange and innovation, open common markets and invest in industrial zones. - Participated in the Arab Forum for Sustainable Development held at the ESCWA building, where the ministry actively contributed in preparing the final statement. - Participated in the International Conference for the Promotion of Comprehensive Investments that was held at the Mövenpik Hotel in collaboration with IDAL, EU and OECD. During this conference, the MoI released its Plan for the Development of IZs. 		

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			<ul style="list-style-type: none"> - Participated in the international conference that was held at Phoenicia Hotel in collaboration with the EU, aiming at announcing the European investment plan. - Sectoral workshops and the development of collaboration among the enterprises of the same sector. 		
1.3.4	Intensify workshops, conferences and meetings to produce binding recommendations that promote awareness about anti-dumping, increase of imports, simplification of procedures, rules of origin, and create common commitment to serious constructive work to build effective competitiveness towards foreign industries.	<ul style="list-style-type: none"> - Promote awareness on fighting anti-dumping, increasing imports, simplification of procedures, and rules of origin through the use of available tools. 	<ul style="list-style-type: none"> - Workshops and meetings were held. - Recently, a preliminary protective measure was taken in response of an anti-dumping complaint concerning imports of aluminum rods, angles and cutters by imposing an interim duty of 20% on such products imported from China and 14% from the UAE for a period of four months. 		Ongoing (continuous work)

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1.3.5	<p>Work vigorously with deputies, individually and/or as parliamentary committees to amend the legal texts related to:</p> <ul style="list-style-type: none"> • Port tariffs (including industrial machines spare parts and industrial raw materials) • TVA • Customs duties. 	<ul style="list-style-type: none"> - Contact relevant administrations (Council of Ministers, MoF, CA). - Promulgating the benefits of these modifications through the use of media (Al-Hadath Al-Sinai Magazine, Food Industrial Guide). 	<ul style="list-style-type: none"> - We contacted the Management and Investment of Beirut Port. We were informed that the list of primary materials benefiting from the reduced duty is updated on daily basis in light of the requests submitted by industrial enterprises; as reduced duties became available to everyone. - Parliamentary committees are currently looking in the draft laws that were developed by the ministry. Deputies are contacted for approval and support (amendment of article 17 of the value added tax law- exemption of research expenses associated with income tax- exempting the transportation vehicles owned by factories from the mandatory public red license plate). 		Ongoing (continuous work)

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1.3.6	Apply the principle of reciprocity towards any inappropriate foreign action.	<ul style="list-style-type: none"> - A working mechanism was put in place to apply the principle of reciprocity. 	<ul style="list-style-type: none"> - Protective measures were taken against Turkish and Chinese products. - Contacted international entities to facilitate exchange and reciprocity (Iraq, Syria, Egypt, Sudan, EU, etc.). 		Ongoing (continuous work)
1.3.7	Where applicable, work on increasing customs duties on certain imported products that compete with domestic products due to increase of imports, dumping, and subsidies.	<ul style="list-style-type: none"> - Start raising duties gradually. 	<ul style="list-style-type: none"> - Imports of wafer biscuits and detergents from Turkey were banned. 		Ongoing (continuous work)
1.3.8	Impose import/export permits where necessary.	<ul style="list-style-type: none"> - Work with concerned departments in the Ministry to determine the list of products that require importing permits. - Liaising with concerned departments (the Council of Ministers, MoF) and cooperating with the MoET, Customs, the ALI, 	<ul style="list-style-type: none"> - Decision No. 69/1 was issued on 3/5/2018 granting import clearance for all packed and imported pasta and vermicelli products. Two other decisions were postponed. 		Ongoing (continuous work)

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		and the CCIA to coordinate in taking the necessary steps to impose permitting where needed.			
1.3.9	Familiarize citizens extensively with domestic products and their quality to increase their consumption and reduce imports of similar products.	- Improving the quality of Lebanese products	<ul style="list-style-type: none"> - Food Industry Guide's fourth edition has been issued in cooperation with Proactive company. The fifth edition is under production. - A free marketing service was provided for Lebanese industrialists giving them the opportunity to share their success stories. A second promotional guide is being prepared currently; for the promotion of the Construction Industrial Sector. - The Ministry's new advertising and media campaign was launched in collaboration with ALI entitled: "The Industry, a National Affair and a Winning Bet." - A new marketing initiative 		Ongoing (continuous work)

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			<p>was launched: production of documentary films entitled «Made in Lebanon». It informs Lebanese residents and expatriates about the Lebanese industrial sector and Lebanese industries and promotes them through various media outlets and social media. Most televisions are provided with a copy of the documentaries with the permission to broadcast them (Letter No. 1177-108/O issued on 4/2018).</p>		
1.3.10	<p>Continue to use the Ministry's media tools (Food Industry Guide, instruction manuals, and website), other promotional tools (documentaries, TV, magazines), additional media and advertising tools to influence and guide the public.</p>	<ul style="list-style-type: none"> - Work on continuously updating the Ministry's website and adding sufficiently the required industrial information. - Use the ministry's website for guidance and publications. 	<p>The electronic directory of industries permitted by the MoI has been published on the ministry's website. The ministry's website is being updated on a daily basis through the publication of ministry's news and statistical reports and studies prepared by the ministry. Press conferences when necessary.</p>		Follow-up

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2.1.1	Provide and update industrial statistics and information needed to formulate policies, activities and orientation accordingly.	<ul style="list-style-type: none"> - Provide periodic statistical information by liaising with the CA, Central Administration of Statistics (CAS) and ALI, and improving the quality thereof. - Reliable statistical studies. 	<p>Issuance of monthly reports on industrial exports and imports of industrial equipment and machinery.</p> <p>Issuance of semi-annual reports on industrial permitting movement.</p> <p>Preparation of statistical studies based on the ministry's administration needs.</p>		Follow-up
2.1.2	Encourage direct and indirect contact with stakeholders within Lebanon and abroad to increase trade exchanges and solve problems.	<ul style="list-style-type: none"> - Quality improvement of several Lebanese products. - Continuous work on removing technical barriers that are hindering Lebanese exports from reaching foreign markets in collaboration with the MoFA. 	<ul style="list-style-type: none"> - Holding a training course in collaboration with ALI and the Centre for Lebanese Studies (CLS) entitled "National Strategy for Encouraging Industrial Exports" with the participation of many industrialists and representatives of the public and private sectors. - Liaising with foreign countries to facilitate trade exchange, solve problems and remove technical barriers. 	<ul style="list-style-type: none"> - Follow-up and lobbying to improve the quality of Lebanese products and remove trade barriers. 	Follow-up

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2.1.3	Promotion through media and advertising outlets by covering all industrial activities to increase industrial exports and encourage foreign consumption of national products.	<ul style="list-style-type: none"> - Increase promotion through media and advertising to boost exports and encourage foreign consumption of national products. 	<ul style="list-style-type: none"> - In addition to the provisions stipulated in clause 1.3.9, the Ministry worked on enhancing cooperation with the media, publishing accurate facts and statistics and covering field visits to focus on the importance of Lebanese production and its quality. 		Follow-up
2.1.4	Organize and participate in exhibitions inside and outside the country within a developed, goal-oriented and specialized perspective.	<ul style="list-style-type: none"> - Increase participation of Lebanese industrialists in international exhibitions. - Increase incentives for industrialists to participate in such exhibitions through ALI and IDAL. 	<ul style="list-style-type: none"> - Participated in the Beirut International Beer Event. - Stated our opinion in Lebanon's Exhibitions and International Markets Joint Plan introduced by the MoET and suggested to establish coordination between the parties legally bound in this relationship. - The Minister of Industry accepted the invitation of Syria's MoET and headed the opening of the Lebanese Pavilion in Damascus 60th International Fair on 6/9/2018 with the participation of Lebanese, 		Ongoing

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			Arab and International representatives. The exhibition included about 50 exhibitors in productive and industrial sectors.		
2.1.5	Consolidate the liaising with Lebanese delegations abroad in cooperation with MoFA, foreign delegations operating in Lebanon, and international organizations to facilitate trade exchange, introduce Lebanese products, and bring industrialists closer to entrepreneurs and traders.	- Hold meetings with Lebanese diplomatic missions abroad, with foreign missions operating in Lebanon and international organizations.	- Participated in the consultative meeting held at the MoFA with representatives of Mckinsey Company where the MoI presented its vision and strategic plans. - Four meetings were held with the British diplomatic missions in preparation for a bilateral agreement between Lebanon and Britain after the completion of Brexit. - A coordination meeting was held with relevant ministries, including the MoFA (diplomats, economic attachés and others) to prepare for a trilateral agreement between Lebanon, Cyprus and Greece.		Yes

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			<ul style="list-style-type: none"> - Meetings were held with representatives of the Italian, Austrian, Japanese, Chinese, and Spanish governments in addition to international organizations (UNIDO, World Bank, EIB, EBRD, etc.). - A joint working unit was formed with MoFA-Directorate of Economic Affairs to coordinate and solve problems where necessary with foreign countries and entities. - Followed-up the sub-committee between Lebanon and the EU on trade, industry and services and coordinated with stakeholders on various topics, including exports barriers faced by Lebanon. A video conference was held with European experts. - Followed-up and gave our opinion on the draft action plans within the Euro- 		

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			<p>Mediterranean industrial cooperation 2018-2020 framework and followed-up this matter with the European Commission in Brussels.</p> <ul style="list-style-type: none"> - Coordinated with MoFA, the European Commission, MoET, and stakeholders, held a workshop and video conference on joining the Enterprise Europe Network (EEN) in the European Commission. 		
2.2.1	Support LibanPack and introduce it to a larger number of industrialists.	<ul style="list-style-type: none"> - Increase the number of industrial enterprises benefiting from LibanPack activities (training, specifications, consulting, etc.). 	<ul style="list-style-type: none"> - Approval of an annual budget (of 150 million LBP) to the center allocated from the ministry's budget. 		Ongoing
2.2.2	Urge the Lebanese Standards Institution (LIBNOR) to increase the issuance and application of standards to raise the level of national production.	Make recommendations for the issuance of new standards and technical specifications (ongoing).	<ul style="list-style-type: none"> - Contributed to the preparation of resolution no. /6779/T dated 18/12/2017 on the technical requirements and specifications for the processing of water treatment and filling plants and related checklists. 		Ongoing (continuous work)

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			<ul style="list-style-type: none"> - Prepared soybeans standard. - Participated in the technical committees of LIBNOR: pickles, food, steam boilers, and pesticide residues in food, children's equipment sector, dentistry, personnel safety, proactive clothing and equipment. - Actively participated in the work of the following committees: machines used in the food industry, frozen vegetables and fruits, shipping containers, food additives, plastic, dentistry, meat products, child care, food safety, good agricultural practices, cosmetics. <p>Sent draft decrees of the MoI technical rules and regulations to LIBNOR: (tires, pipes, accessories, laboratory equipment, chemicals, sterilizers, and detergents).</p>		

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2.2.3	Sign Memorandums of Understanding (MOU) and international agreements related to mutual recognition of national standards and certificates of conformity.	- Make recommendations to LIBNOR and IRI in collaboration with ALI to sign new agreements.	- A MOU on mutual recognition between IRI (conformity certifications) and LIBNOR (standards) was signed. - An industrial MOU between the MoI and several foreign countries (Armenia, Russia, etc.) and Arab countries (Kuwait, etc.) was signed.		Follow-up
2.2.4	Organize workshops with partners (LIBNOR, IRI, and QUALEB) + enterprises from the private sector to provide technical assistance for industries to become ISO & CE Mark certified.	- Enhance contact with IRI, LIBNOR, and QUALEB.	- Organized a workshop in collaboration with the Technical Assistance and Information Exchange Instrument (TAIEX) in the EU on "Technical support for the inspection of industries". - Participated in the meetings of the Follow-up Committee on food safety issues at the Presidency of the Council of Ministers. - Launched a Quality Assurance System for ready-mix concrete in Lebanon", the first of its kind in order to determine		Ongoing

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			the technical and environmental requirements and standards in the construction sector's public safety in collaboration with IRI, LIBNOR, ALI, Order of Engineers & Architects in Beirut, owners of cement companies and members of the Assembly.		
2.3.1	Work on a draft law for the exemption of industrial exports from the income tax by 100% after the exemption law on industrial exports was fixed at 50%.	- Approved by concerned stakeholders. Feasibility studies and supporting plans were developed.	Awaiting suitable conditions	Ongoing	Partial
2.3.2	reduce exportation procedures in collaboration with CA and directly concerned ministries (MoET, MoPH, MoA, MoE, etc.).	- Develop mechanisms for cooperation, coordination and problem solving.	Continuous coordination		Ongoing
2.3.3	Work on passing tax exemption draft law on industrial raw materials	- Intensify contacts and lobbying to pass it. - After the project takes its	Following-up with stakeholders	Follow-up till the draft law is passed.	Partial

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	machinery and equipment imported for industrial use.	legal course, contact deputies and parliamentary blocs to help passing this draft law.			
3.1.1	Ask manufacturers to establish an internship program for universities and technical institutes' students and offer them the opportunity to receive adequate trainings related to their fields of specialization in coordination with the MoI.	Increase number of students benefitting from this process.	<ul style="list-style-type: none"> - A group of students received training this year in several factories in their respective field of specialization in coordination with the MoI. - The Lebanese University was contacted, awaiting reply. - Ongoing coordination and continuous follow-up with the Lebanese International University (LIU). 		Ongoing (continuous work).
3.1.2	Establish effective network of communication and cooperation between concerned parties to promote innovation and development factors, (MEHE, technical institutes and universities, ALI, IRI, and National Council for	<ul style="list-style-type: none"> - Promote a public-private network of communication. - Activate LIRA program. - Develop and publish studies and researches. - Make the ministry a center of research, studies and guidance. 	<ul style="list-style-type: none"> - Continuous cooperation and coordination between the ministry and the concerned authorities to promote innovation and development factors (MEHE, technical universities and institutes, ALI, IRI, and CNRS). - Continuous support to 		(Ongoing continuous work)

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	Scientific Research (CNRS)).		<p>LIRA Program. The ministry sponsored the LIRA 14th Forum of Technology and Industrial Innovation to honor and support the innovators in the industrial sector. 73 projects that serve industrial developmental and innovative purposes were submitted this year in the following fields: Medical and sanitary equipment, robotic applications, renewable energy and energy conservation, environmental projects, waste recycling and transformation into energy, information and communication networks, public safety.</p> <p>- The ministry's departments, Economic Studies and Industrial Development Department in particular, issued several studies and periodic researches, part of</p>		

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			<p>which were published on the ministry's website, mainly:</p> <ul style="list-style-type: none"> • The Integrated Vision for Lebanese Industrial Sector (Lebanon Industry 2025). • Lebanese Economy for Sustainable Development (2025). • The Knowledge Economy • Economic Diplomacy • Economic Dependence • Brexit and its Repercussions on Lebanon • A brief report on initiatives and policies made by the MoI over the past two years and future initiatives to achieve the SDGs of the 2030 Agenda. • Innovation for Sustainable Industrial Development. • Rapid Alert System for 		

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
			Food and Feed Safety. <ul style="list-style-type: none"> • Nanotechnology. • Mechatronics. • The MoI project to subsidize Lebanese factories energy cost. • Leather and footwear manufacturing sector in Lebanon. • Challenges of sustainable development strategies in the Middle East • The MoI anti-corruption efforts and measures. This report outlines the efforts and actions currently taken by the MoI to fight against corruption. • The domestic market ability to absorb industrial production. • Industry, the Unknown Soldier in the Battlefield of Economic development. • The Industry, the 		

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			<p>Lebanese Pound & Everything in between.</p> <ul style="list-style-type: none"> • Rebirth of the Silk Road: Vision and Action Plan to be involved in the "Belt and Road" initiatives. • The MoI plan to sort, collect and transport household and solid waste. • The MoI's sustainable project to treat solid household waste. • Analysis of Brussels II Conference results. • Free trade in light of the new global challenges and opportunities. • The Lebanese economy amidst challenges and opportunities. • Public-Private Partnership (PPT) • A Study on Clothing and Textiles Sector in Lebanon. • Digital or virtual 		

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
			<p>currency.</p> <ul style="list-style-type: none"> • Global trade conflict. • Shift from Rent-seeking to Production Economy: Immunization of the Lebanese banking sector for a secure economic future. • A Strategic Plan for the Development of the Lebanese Industrial Zones (IZ). 		
3.1.3	Work on passing the amendment draft law of Article 5-bis of the Income Tax Law for the exemption of researches and development expenses from income tax.	- Exert pressure and follow-up on the legal course to secure the passing of this draft law.	- Continuous follow-up with stakeholders	Follow-up until the draft law is passed.	Partial
3.1.4	Promote the cooperation agreement signed between the MoI, MEHE, and ALI to bring the curricula, and educational programs closer to manufacturing needs,	<ul style="list-style-type: none"> - Hold workshops, seminars and industrial exhibitions in institutes and schools in different Lebanese territories. - Provide employment 	<ul style="list-style-type: none"> - The Ministry is currently working on renewing the cooperation agreement signed between the MoI, MEHE, and ALI. - Several internships were 		Continuous

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	<p>and to find alternatives and new developed production processes through:</p> <ul style="list-style-type: none"> - Industrialists visits to technical institutes and universities; - Receiving students of different levels at a number of industries to inform them about national industry; - Consolidate the relation between the Lebanese consumers and the national industry products; - Link the consumption of domestic products to patriotism. 	<p>opportunities for graduates.</p>	<p>held for university students at the MoI and a number of industries.</p> <ul style="list-style-type: none"> - Participated in the Higher Technical Vocational Education & Training (TVET) Council meeting, and worked on deepening cooperation in this area considering its importance to the local industry. 		
3.2.1	<p>Hold coordination meetings with parties that provide the funding, management and/or technical assistance for industrial incubators to support innovators in fields that contribute to the</p>	<ul style="list-style-type: none"> - Increase the number of start-ups established in incubators. - Consolidate the concepts of creativity and specialization. 	<p>Follow-up and activation.</p>		<p>Continuous</p>

Activity no. (as per the SP)	Activity	Expected results (To be completed by end of current year)	Effective results (Completed)	Variance (between expected and effective results)	Progress achieved
	industrial sector and information technology development (MoT, Berytech, BIAT, and SouthBic).				
3.2.2	Develop the provisions of draft agreements, scientific cooperation and exchange of experiences with the participation of universities and scientific research centers to apply the best researches in specialized fields that the ministry finds suitable such as nanotechnology, mechatronics, food industry, pharmaceuticals, software, alternative energy, manufacturing of industrial equipment and machinery, cosmetics, perfumes, medicinal herbs, industrial chemistry, biochemistry, industrial chemistry, and recycling industries, etc.	<ul style="list-style-type: none"> - Provide incentives for the competent individuals to help them implement their new inventions. - Provide supporters to help innovators implement their innovations, and organize workshops, seminars and conferences. 	<ul style="list-style-type: none"> - Maintaining permanent and continuous cooperation and coordination between the ministry and stakeholders to promote innovation and development dynamics (MEHE, technical universities and institutes ALI, IRI, and CNRS). - Providing permanent and continuous support for Lira program (The MoI sponsored the LIRA 14th Forum of Technology & Industrial Innovation to award and support innovators in the industrial sector. - Signed a MOU with Fransabank to promote joint work and create financing opportunities for industrialists in the field of 		Yes

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			sustainable energy and encourage green industry. - Signed a partnership and cooperation agreement with the IRI, in implementation of its Integrated Vision, to carry out several researches and studies that the ministry finds beneficial and effective. The agreement includes the transfer of 180 million LBP annually, from the ministry's budget to the Institute for the implementation of the required actions.		
3.2.3	Encourage and promote scientific research in the industrial field in cooperation with related universities and institutions inside and outside Lebanon.	- Launch new value-added scientific research projects for the industrial sector, and conduct workshops, seminars and conferences.	- Sponsored and supported the launching of the "First South Robotics Competition" in cooperation with the Islamic University and the Khoutwa Organization for consultancy and support of Creative Capacity Development. - Sponsored the International		

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			<p>"Towards Excellence III Forum: Innovation and Social Responsibility" held at Saint Joseph University (USJ).</p> <ul style="list-style-type: none"> - Participated in the technical meetings held at the American University of Beirut (AUB) to learn about the best new techniques and practices used to fight climate change and offered an important intervention on the MoI role in implementing the objective of sustainable development and effective participation in the development of the review report. - Participated in the conference held at the AUB on the best techniques and new practices used in industrial development and innovation and had an important intervention on the MoI active role in the implementation of industry- 		

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			<p>related SDG no. 9, innovation and active participation in the development of the Voluntary National Review report.</p> <ul style="list-style-type: none"> - Participated in the scientific conference organized by the Army's Research and Strategic Studies Center entitled: Support of Stability and Development in the Middle East, where the Ministry presented an in-depth economic research under the "Challenges of Sustainable Development Strategies in the Middle East". - Participated in the workshop held by the Directorate General of General Security on Countering Violent Extremism Strategy in the MEA and North Africa. The ministry has been actively involved in preparing a 		

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			brief about the strategy.		